



FARM'S BEST BERHAD  
(301653-V)



GOODNESS THAT TASTES

*great*

ANNUAL REPORT 2014





# GRATIFYING

## COVER RATIONALE

The cover's theme --**Goodness That Tastes Great**-- highlights the tremendous nutritional value of our products as well as their irresistible deliciousness. The diversity of our product range is clearly emphasized on the cover. In addition, the image of the delighted children conveys the satisfaction of our customers. Bold and vibrant, the cover captures the essence of our company's bouyant spirit as it grows from strength to strength.



*Chicken Meatballs*



*Chicken Meatballs  
(Vegetable)*

# DELICIOUS



*Teriyaki Nuggets*

# TANTALIZING





# NOTICE OF ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN THAT** the Twenty-First Annual General Meeting of the Company will be held at Bilik Bunga Teratai, 7th Floor, Ramada Plaza Melaka, Jalan Bendahara, 75100 Melaka on Thursday, 25 June 2015 at 11.00 a.m. for the followings purposes :-

## **AGENDA**

### **ORDINARY BUSINESS:-**

1. To receive the Audited Financial Statements for the financial year ended 31 December 2014 together with the Reports of the Directors and Auditors thereon. **Please refer to Explanatory Notes A**
2. To approve the payment of Directors' fees of RM108,000 for the financial year ended 31 December 2014. **Ordinary Resolution 1**
3. To re-elect the following Directors who retire by rotation in accordance with Article 105 of the Company's Articles of Association:-
  - (a) Datuk Ng Peng Hay@Ng Peng Hong **Ordinary Resolution 2**
  - (b) Mr Fong Ngan Teng **Ordinary Resolution 3**
  - (c) Datuk Hj Zainal Bin Shamsudin **Ordinary Resolution 4**To record the retirement of Haji Baharom Bin Abd Wahab who will be retiring pursuant to Section 129(2) of the Companies Act, 1965 and he has decided not to seek re-appointment. Hence, he will retain office until the conclusion of the Twenty First (21st) Annual General Meeting.
4. To re-appoint Messrs UHY as the Company's Auditors and to authorise the Board of Directors to fix their remuneration for the ensuing year. **Ordinary Resolution 5**

# NOTICE OF ANNUAL GENERAL MEETING

(CONT'D)

**AS SPECIAL BUSINESS:-**

To consider and, if thought fit, to pass the following ordinary resolutions:

5. To re-appoint the following Independent Non-Executive Directors as per recommendation 3.3 set out in the Malaysian Code on Corporate Governance 2012:

(a) En Mohd Khasan Bin Ahmad                      **Ordinary Resolution 6  
(Explanatory Notes B)**

(b) Datuk Hj Zainal Bin Hj Shamsudin                      **Ordinary Resolution 7  
(Explanatory Notes B)**

6. Authority for Directors to issue and allot shares in the Company pursuant to Section 132D of the Companies Act, 1965  
**Ordinary Resolution 8  
(Explanatory Notes C)**

“**THAT** pursuant to Section 132D of the Companies Act, 1965, and subject always to the approval of the relevant authorities, the Directors be and are hereby empowered to issue and allot shares in the Company, from time to time to such persons and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit, provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed 10% of the issued share capital of the Company for the time being and that such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company AND THAT the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares on Bursa Malaysia Securities Berhad.”

**BY ORDER OF THE BOARD**

**LIEW SENG AUN (MIA 13109)**  
**SHAHNIZA ANOM BINTI ELIAS (LS 0006472)**  
Company Secretaries

Melaka  
Date: 28 May 2015

# NOTICE OF ANNUAL GENERAL MEETING

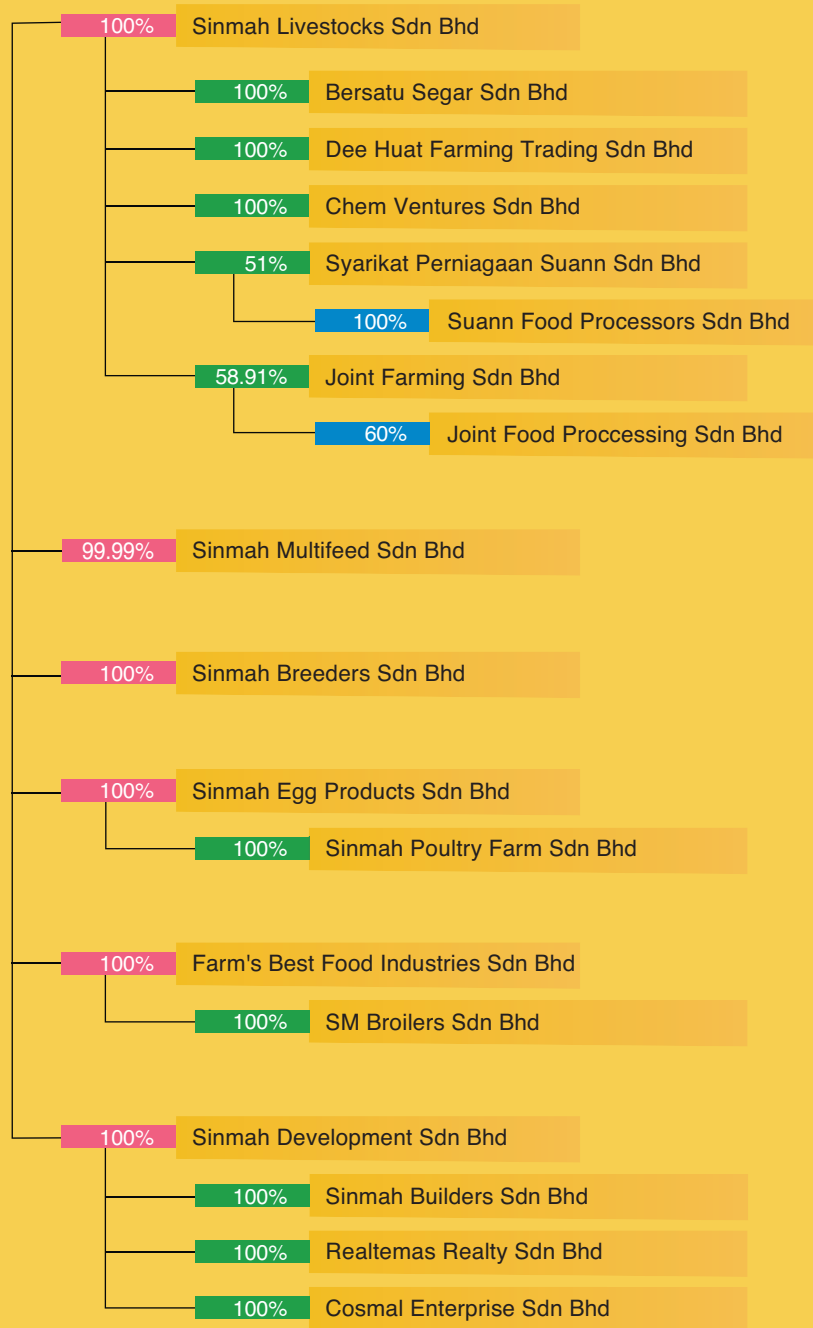
(CONT'D)

**Notes:-**

- (i) A member entitled to attend and vote at the Meeting is entitled to appoint a proxy or proxies to attend and vote on his (her) behalf. A proxy may but need not be a member of the Company and the provisions of Section 149(1)(a), (b), (c) and (d) of the Companies Act, 1965 shall not apply to the Company.
- (ii) Where a member appoints two (2) or more proxies, the appointment shall not be valid unless he (she) specifies the proportion of his (her) shareholdings to be represented by each proxy.
- (iii) The Proxy Form shall be signed by the appointor or his (her) attorney duly authorized in writing or, if the member is a corporation, it must be executed under its common seal or by its authorized attorney or officers.
- (iv) The instrument appointing a proxy shall be deposited at the office of the Company's Share Registrar at Level 6, Symphony House, Pusat Dagangan Dana 1, Jalan PJU 1A/46, 47301 Petaling Jaya, Selangor Darul Ehsan not less than forty-eight (48) hours before the time set for the Meeting or any adjournment thereof.
- (v) For the purpose of determining a member who shall be entitled to attend and vote in the forthcoming Twenty-First Annual General Meeting, the Company shall be requesting the Record of Depositors in accordance with Article 71(b) of the Company's Articles of Association and Section 34(1) of the Securities Industry (Central Depositories) Act 1991, to issue a General Meeting Record of Depositors as at 19 June 2015. Only a depositor whose name appears on the Record of Depositors as at 19 June 2015 shall be entitled to attend the said meeting or appoint proxies to attend and/or vote on his/her behalf.



# CORPORATE STRUCTURE







# TEMPTING



*Chicken Meatball*

# EXQUISITE SUCCULENT

# CORPORATE INFORMATION

## BOARD OF DIRECTORS

**Datuk Hj. Zainal Bin Hj. Shamsudin**  
Chairman, Independent Non-Executive Director

**Dato' Fong Kok Yong**  
Managing Director

**Datuk Fong Kiah Yeow**  
Executive Director

**Fong Ngan Teng**  
Executive Director

**Fong Choon Kai**  
Executive Director

**Ng Cheu Kuan**  
(Resigned on 29 January 2015) Executive Director

**Datuk Ng Peng Hay @ Ng Peng Hong**  
Executive Director

**Haji Baharom Bin Abd Wahab**  
Independent Non-Executive Director

**Mohd Khasan Bin Ahmad**  
Senior Independent Non-Executive Director

## AUDIT COMMITTEE & NOMINATION COMMITTEE

**Datuk Hj. Zainal Bin Hj. Shamsudin**  
Chairman, Independent Non-Executive Director

**Haji Baharom Bin Abd Wahab**  
Independent Non-Executive Director

**Mohd Khasan Bin Ahmad**  
Senior Independent Non-Executive Director

## REMUNERATION COMMITTEE

**Mohd Khasan Bin Ahmad**  
Chairman, Independent Non-Executive Director

**Datuk Hj. Zainal Bin Hj. Shamsudin**  
Independent Non-Executive Director

**Haji Baharom Bin Abd Wahab**  
Independent Non-Executive Director

**Dato' Fong Kok Yong**  
Managing Director

**Datuk Fong Kiah Yeow**  
Executive Director

## REGISTERED OFFICE AND PRINCIPAL PLACE OF BUSINESS

AG 5730  
Alor Gajah Industrial Estate  
78000 Alor Gajah, Melaka  
Tel: 06-556 1293  
Fax: 06-556 2445

## REGISTRAR

**Symphony Share Registrars Sdn. Bhd.**  
Level 6, Symphony House  
Pusat Dagangan Dana 1  
Jalan PJU 1A/46  
47301 Petaling Jaya  
Selangor  
Tel: 03-7841 8000  
Fax: 03-7841 8151/52

## COMPANY SECRETARIES

**Shahniza Anom Binti Elias** (LS 0006472)  
**Liew Seng Aun** (MIA 13109)

## AUDITORS

**UHY**  
Chartered Accountants  
Suite 11.05 Level 11  
The Gardens South Tower  
Mid Valley City, Lingkaran Syed Putra  
59200 Kuala Lumpur  
Tel: 03-2279 3088  
Fax: 03-2279 3099

## PRINCIPAL BANKERS

**AGROBANK** (Bank Pertanian Malaysia Berhad)  
**Bank Kerjasama Rakyat Malaysia Berhad**  
**Malayan Banking Berhad**

## STOCK EXCHANGE LISTING

**Main Market**  
Bursa Malaysia Securities Berhad  
Stock Name: FARMBES  
Stock Code: 9776  
Sector: Consumer Products

# DIRECTORS' PROFILE



**Y. BHG. DATUK HJ. ZAINAL BIN HJ. SHAMSUDIN**

**Chairman, Independent Non-Executive Director & Chairman Of Audit Committee**  
 68 years of age - Malaysian

Y. Bhg. Datuk Hj. Zainal Bin Hj. Shamsudin was appointed to the Board of Farm's Best Berhad ("Farm's Best") as Chairman of Farm's Best on 8 August 2006. He is also the Chairman of the Audit and Nomination Committees and member of the Remuneration Committee of Farm's Best.

Y. Bhg. Datuk Hj. Zainal holds a Diploma in Police Science and he has served in the Royal Malaysian Police Force since June 1965 until his retirement in June 2003. Y. Bhg. Datuk Hj. Zainal began his career in the Royal Malaysian Police Force as an Investigation Officer and has climbed the rank of SAC(I) holding the post of Deputy Director (II) of the Malaysian Special Branch when he retired. He also sits on the boards of several private limited companies.

In recognition of his continuous efforts and dedication to the Malaysian Police Force, Y. Bhg. Datuk Hj. Zainal was conferred the Panglima Gemilang Darjah Kinabalu (P.G.D.K.) by His Excellency, the Governor of Sabah in September 2000.

Subsequently, in July 2008, in recognition of his many past contributions to the Malaysian Police Force, Y. Bhg. Datuk Hj. Zainal was conferred the Jaksa Pendamai (J.P) by HRH Yang Di-Pertuan Besar Negeri Sembilan.

As at the date of this annual report, Y. Bhg. Datuk Hj. Zainal does not have any interest in Farm's Best. He has attended all six (6) board meetings held during the financial year ended 31 December 2014.



# DIRECTORS' PROFILE

(CONT'D)



**Y. BHG. DATO' FONG KOK YONG**

**Managing Director**  
64 years of age - Malaysian

Y. Bhg. Dato' Fong Kok Yong was appointed to the Board of Farm's Best on 10 February 1995 and is currently the Managing Director of Farm's Best. He is also a member of the Remuneration Committee of Farm's Best.

Y. Bhg. Dato' Fong Kok Yong graduated from the University of Singapore in 1975 with a Bachelor of Business Administration degree. He joined Sinmah Multifeed Sdn Bhd, a wholly owned subsidiary of Farm's Best on 18 October 1976 as a Director. He presently oversees the Group's operations.

Y. Bhg. Dato' Fong Kok Yong is currently,

- (i) Advisor to the Federation of Livestock Farmers' Associations of Malaysia (since 1995)
- (ii) Member, Malaysian Institute of Management (since 1990)
- (iii) Member, Agricultural Institute of Malaysia (since 1985)

He had also served in the various positions/bodies during the past years:-

- (i) Secretary General, Federation of Livestock Farmers' Associations of Malaysia (1986 – 1991)
- (ii) President, Federation of Livestock Farmers' Associations of Malaysia (1991 – 1995)
- (iii) President, Federation of Asean Poultry Producers (March 2003 – March 2005)
- (iv) Director, Selangor Chinese Chamber of Commerce and Industry (1991 – 1995)
- (v) Director, Malacca Chinese Chamber of Commerce and Industry (1995 to 2000)

In October 2008, in recognition of his continuous efforts, dedication and contribution to the livestock industry in Malaysia, Y. Bhg. Dato' Fong Kok Yong was conferred the Darjah Indera Mahkota Pahang (D.I.M.P.) by HRH, the Sultan of Pahang.

As at the date of this annual report, Y. Bhg. Dato' Fong Kok Yong has an indirect interest of 21,463,805 shares in Farm's Best. He has attended five (5) of the six (6) board meetings held during the financial year ended 31 December 2014.

# DIRECTORS' PROFILE

(CONT'D)



**Y. BHG. DATUK FONG KIAH YEOW**

**Executive Director**  
60 years of age - Malaysian

Y. Bhg. Datuk Fong Kiah Yeow was appointed to the Board of Farm's Best on 10 February 1995. He is also a member of the Remuneration Committee of Farm's Best.

Y. Bhg. Datuk Fong Kiah Yeow completed an accountancy course in 1975 from the Tottenham College of Technology, United Kingdom. He was also an associate member of the Chartered Association of Certified Accountants, United Kingdom. Immediately, upon completion of his studies, Y. Bhg. Datuk Fong Kiah Yeow joined his family business and was responsible for his family's rice wholesale business. He was later appointed to the Board of Sinmah Multifeed Sdn Bhd on 31 January 1980. He is presently responsible for the Group's corporate affairs and financial matters. He also sits on the board of several private limited companies.

In October 2008, in recognition of his efforts and dedication, Y. Bhg. Datuk Fong Kiah Yeow was conferred the Darjah Mulia Seri Melaka (D.M.S.M.) by His Excellency, the Governor of Melaka.

As at the date of this annual report, Y. Bhg. Datuk Fong Kiah Yeow has a direct interest of 108,000 shares and an indirect interest of 21,463,805 shares in Farm's Best. He has attended all six (6) board meetings held during the financial year ended 31 December 2014.



**FONG NGAN TENG**

**Executive Director**  
57 years of age - Malaysian

Fong Ngan Teng was appointed to the Board of Farm's Best on 10 February 1995. He graduated in 1982 with a Bachelor of Arts (Honours) degree from The City of London Polytechnic in United Kingdom. He joined Sinmah Multifeed Sdn Bhd upon his graduation and was appointed as a Director of Sinmah Multifeed Sdn Bhd on 1 March 1983. He is currently the Group's Marketing Director and is also responsible for the breeding, hatchery and contract farming of the Group. He also sits on the boards of several private limited companies.

As at the date of this annual report, Fong Ngan Teng has an indirect interest of 21,463,805 shares in Farm's Best. He has attended all six (6) board meetings held during the financial year ended 31 December 2014.

# DIRECTORS' PROFILE

(CONT'D)



**FONG CHOON KAI**

**Executive Director**  
53 years of age - Malaysian

Fong Choon Kai was appointed to the Board of Farm's Best on 10 February 1995. He graduated in 1985 with a Bachelor of Actuarial Science (Honours) degree from London School of Economics, United Kingdom and later in 1987, with a Masters degree in Systems Analysis and Design from The City University, United Kingdom. Thereafter, he was attached to a public chartered accounting firm, Lewis, Berman & Partners in United Kingdom for 2 years. Prior to his appointment to the Board of Sinmah Multifeed Sdn Bhd on 15 January 1992, he was engaged in a construction and property development company, Hanover Construction Ltd, as well as in export and import business of Hanover Trading Ltd, United Kingdom for 2 years. Fong Choon Kai is currently responsible for all administrative matters in the Group. He also sits on the boards of several private limited companies.

As at the date of this annual report, Fong Choon Kai has an indirect interest of 21,463,805 shares in Farm's Best. He has attended all six (6) board meetings held during the financial year ended 31 December 2014.



**NG CHEU KUAN**

**Executive Director**  
60 years of age - Malaysian

Ng Cheu Kuan was appointed to the Board of Farm's Best on 10 February 1995 and is in charge of the Group's property development operations. He graduated with a degree in Civil Engineering (Honours) from the University of Southampton, United Kingdom in July 1977. He is a Professional Engineer registered with the Board of Engineers, Malaysia and was conferred a Fellow of the Institution of Engineers, Malaysia in 1990, making him one of the youngest Fellow of the Institution then. He was also the Chairman of the Institution of Engineers, Malacca Branch from 1988 to 1990. Upon his graduation in 1977, he joined Dewan Bandaraya, Kuala Lumpur as a project engineer and in 1980 he became design engineer in Angkasa Gutteridge Haskins & Davey Consulting Engineers, Kuala Lumpur, which provides professional engineering services to clients from the private and public sectors. In 1982, he joined Bolton Properties Berhad as a project manager before becoming the project manager and later senior manager of Supreme Corporation Berhad (now known as Lion Land Berhad) for 10 years. Between 1992 and May 1994, he worked in Lion Land Berhad. He then started his own property development and construction businesses. He is also a director of several private limited companies.

As at the date of this annual report, Ng Cheu Kuan does not have any interest in Farm's Best. He has attended all six (6) board meetings held during the financial year ended 31 December 2014. Ng Cheu Kuan has retired from the Board on 29 January 2015.



# DIRECTORS' PROFILE

(CONT'D)



**Y. BHG. DATUK NG PENG HAY @ NG PENG HONG**

**Executive Director**  
63 years of age - Malaysian

Y. Bhg. Datuk Ng Peng Hay @ Ng Peng Hong was appointed to the Board of Farm's Best on 10 February 1995.

Y. Bhg. Datuk Ng Peng Hay was the State Assemblyman for Tengkeru Constituency of Barisan Nasional between 1982 and 1986. He then served as a Senator in the Malaysian Parliament from 1987 to 1993. His first involvement in social activities was upon completing his secondary education. He has been appointed as the Investment Co-ordinator by the Melaka State Development Corporation to handle direct investments in the State of Melaka since 1988. Together with his teams of officials and his excellent public relations, he has helped in attracting numerous Taiwanese, Singaporean and Chinese investors into the State of Melaka.

In recognition of his efforts and dedication, Y. Bhg. Datuk Ng Peng Hay was conferred the Darjah Mulia Seri Melaka (D.M.S.M.) by His Excellency, the Governor of Melaka in 1992. On 17 July 1999, the Taiwanese Government awarded him the Economics Medal.

Presently, he is the Chairman of Koperasi Jayadiri Malaysia Berhad and a Board Member of Malaysian Investment Development Authority (MIDA).

Y. Bhg. Datuk Ng Peng Hay is also the Independent Non-Executive Director of Bonia Corporation (M) Berhad since 1994. In addition, he is also the Chairman of Wellcall Holdings Berhad since 2006 and Chairman of Icapital.Biz Berhad.

As at the date of this annual report, Y. Bhg. Datuk Ng Peng Hay does not have any interest in Farm's Best. He has attended all six (6) board meetings held during the financial year ended 31 December 2014.



**TUAN HAJI BAHAROM BIN ABD WAHAB**

**Independent Non-Executive Director**  
80 years of age - Malaysian

Tuan Haji Baharom Bin Abd Wahab was appointed to the Board of Farm's Best on 14 June 1999. He is also a member of the Audit, Nomination and Remuneration Committees of Farm's Best.

Haji Baharom started his teaching career since 1955 and was in the teaching profession for more than 35 years. He was later promoted to the position of headmaster in 1976 and held this position until his optional retirement in 1990. He attended courses for "Modern Administration and Management for Headmasters" in University Sains Malaysia, Penang, in 1976 and "Management and Leadership in Education" in University Malaya, Kuala Lumpur in 1982. Haji Baharom has been very active in both political and community work since his early days. Haji Baharom was actively involved in the co-operative and was appointed director for Koperasi Guru-Guru Melayu Melaka from 1986 to 1991. In recognition of his contribution to the society, Haji Baharom was conferred the P.J.K. (Pingat Jasa Kebaktian) in 1985 and B.K.T. (Bintang Kelakuan Terpuji) in 2009 by His Excellency, the Governor of Melaka. Since his retirement in 1990, Haji Baharom was appointed and sits on the Board of several private limited companies.

As at the date of this annual report, Haji Baharom holds 4,500 shares in Farm's Best. He has attended all six (6) board meetings held during the financial year ended 31 December 2014.

# DIRECTORS' PROFILE

(CONT'D)



## **MOHD KHASAN BIN AHMAD**

**Senior Independent Non-Executive Director**  
54 years of age - Malaysian

Mohd Khasan Bin Ahmad was appointed to the Board of Farm's Best on 10 January 2002. He is the Chairman of the Remuneration Committee and a member of the Audit and Nomination Committees of Farm's Best.

Mohd Khasan obtained a diploma in Accountancy and later graduated with a degree in Accountancy from University Teknologi Mara. He is a member of the Malaysian Institute of Accountants ("MIA"). He served Bank Negara Malaysia for a period of about 7 years, the last 2 years of which he was seconded to the Capital Issues Committee ("CIC") as its Principal Assistant Secretary. Subsequently, he joined the Securities Commission for a period of about 6 years and his last capacity was an Assistant Manager in its Issues and Investment Division. During the tenure of his above appointments, he was involved in various corporate exercises ranging from initial public offerings, mergers and acquisitions, reverse take-overs, issuance of bonds and other capital raising exercises. He joined the private sector in 1997 and held various senior management positions. Mohd Khasan also sits on the Board of Ta Win Holdings Berhad, Crest Builder Holdings Berhad and Homeritz Corporation Berhad as an Independent Non-Executive Director.

As at the date of this annual report, Mohd Khasan does not have any interest in Farm's Best. He has attended all six (6) board meetings held during the financial year ended 31 December 2014.

## **ADDITIONAL INFORMATION**

### **(i) Conflict of interest**

None of the Directors have any conflict of interest with the Company.

### **(ii) Family Relationship with any Director and / or Major Shareholder**

None of the Directors have family relationship with any Director and / or major shareholder of the company except for Fong Kok Yong, Fong Kiah Yeow, Fong Ngan Teng and Fong Choon Kai who are brothers.

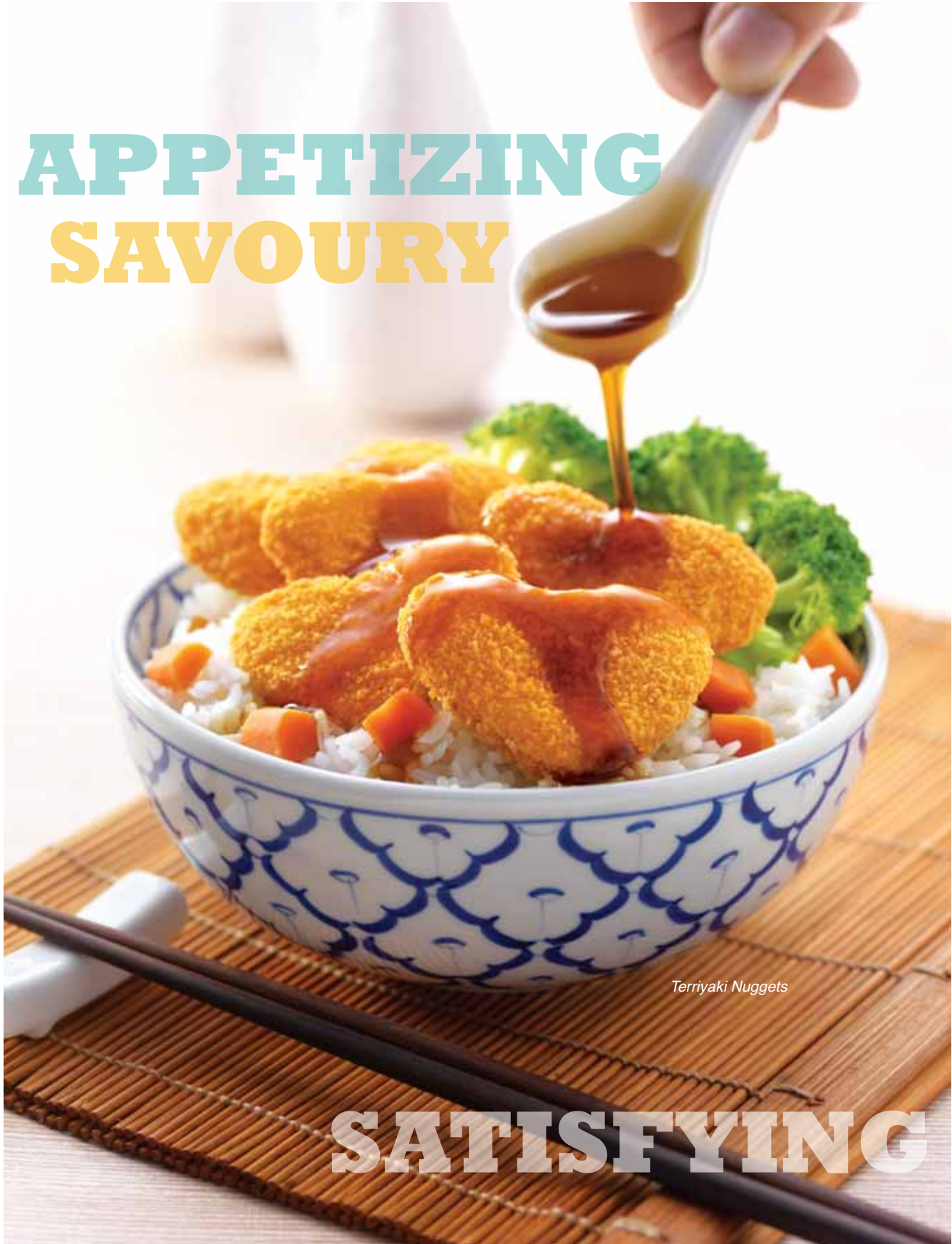
### **(iii) Conviction for offences (within the past 10 years, other than traffic offences)**

None of the Directors have been convicted for offences.





# APPETIZING SAVOURY



*Teriyaki Nuggets*

# SATISFYING

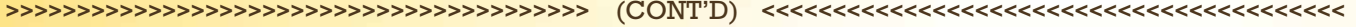








# CHAIRMAN’S STATEMENT



### CORPORATE DEVELOPMENTS

With regards to the Group’s Corporate Proposals which were announced to Bursa Securities on 20 January 2014, the Securities Commission had on 13 April 2015 decided not to approve the Proposals. An announcement was made to Bursa Securities on 15 April 2015.

### GOING FORWARD

In the meantime, the Group will continue with its ongoing efforts on cost cutting measures in order to remain competitive during the coming financial year ending 31 December 2015.

Hence, it is hoped that the Group would be able to produce a positive set of financial results for the coming financial year ending 31 December 2015.







# MANAGEMENT DISCUSSION AND ANALYSIS



*Crispy Fried Chicken*

During the financial year under review, the Group reported a lower profit attributable to owners of the parent of RM2.2 million as compared to RM4.2 million in the previous financial year ended 31 December 2013. The decrease in profit was mainly due to the decreased selling prices of live broilers during the financial year under review. However, our housing development division showed better results in the financial year under review compared to the previous financial year ended 31 December 2013.

The performances of the key operative divisions within the Group are discussed below.

## **Poultry Division**

The poultry division comprises the integrated poultry operations and the egg layer operations. During the financial year ended 31 December 2014, the integrated poultry operations of the Group made a profit before tax of about RM3.24 million as compared to a profit before tax of RM15.70 million during the previous financial year. The decrease in profit before tax was mainly due to decrease in average selling prices of live broilers during the financial year under review as compared to the previous financial year ended 31 December 2013.

The Group's egg layer division showed a lower operating loss of about RM0.79 million during the current year under review as compared to an operating loss of about RM4.92 million during the previous financial year. Even though sales volume of table eggs have decreased significantly during the financial year under review, the egg layer operations made a lower loss compared to the previous financial year ended 31 December 2013. This was due to the significant increase in average selling prices of table eggs in the financial year under review as compared to the previous financial year ended 31 December 2013.

Overall, both operations of the Group's poultry division turned in a combined profit before tax of RM2.45 million during the financial year under review as compared to a profit before tax of RM10.78 million during the previous financial year.

# MANAGEMENT DISCUSSION AND ANALYSIS

(CONT'D)

## Housing Development Division

During the financial year under review, the housing development division showed a profit before tax of RM2.86 million as compared to a profit before tax of RM1.73 million during the previous financial year. Turnover from the housing development division decreased to RM23.32 million during the financial year under review as compared to RM26.46 million during the previous financial year. The decrease in revenue was mainly due to lesser increment in percentage completion during financial year under review compared to the previous financial year.

Although turnover decreased, profit before tax increased, due to higher budgeted profit applied during the financial year under review as the property division managed to increase its selling prices for properties sold during the financial year under review.

## Moving Forward Together

The Group expects the financial year ending 31 December 2015 to be a tough year due to the depreciation of the Ringgit against the US Dollar as this would make purchase cost of imported raw materials increase even if prices remained stable. The Group will continue with its cost cutting strategies and work to increase productivity with hopes to produce a set of positive results in the financial year ending 31 December 2015.





# CORPORATE SOCIAL RESPONSIBILITY

## Introduction

Consistent with Bursa Malaysia Securities Berhad's Corporate Social Responsibility framework, Farm's Best Berhad's Corporate Social Responsibility activities focus on caring to the Environment, Workplace, Community and Marketplace.

Our policies/ activities in these are as follow:-

### Environment

The Group is aware of its responsibility to protect the environment in which it operates in. As such, the Group continually maintains its waste management system effectively to ensure that the discharged water from the Group's processing plant complies with the requirements of the Environmental Quality Act, 1974.

To demonstrate the Group's commitment towards protection of the environment, the Group has achieved a better standard of environmental protection than what was required by the said Act. The discharged water from the Group's processing plant complies with Standard A of the said Act, thus exceeding the Standard B requirement of the said Act.

For preservation of air quality, the Group's feedmill plant is required to periodically monitor its dust collector emission and chimney gas emission to ensure that the emissions are within the limits required by the Environmental Quality Act ("EQA") and the Department of Environment ("DOE"). During the year, the Group's feedmill plant engaged a qualified environmental engineering firm to conduct two (2) air emission/quality monitoring jobs. The Group is pleased to report that the 2 reports showed that all parameters sampled and tested complied with EQA/DOE limits.

### Workplace

The Group is concerned about the occupational safety of its employees. Hence, the Group strives to comply with all Department of Safety and Health Malaysia ("DOSH") standards on health and safety.

As part of our responsibility of safeguarding the health of our employees, we provide free anti-typhoid vaccination to employees of the food processing sector of the Group. This is done on a rotational basis to ensure that each employee in this sector receives the anti-typhoid vaccination once every 3 years. During the year ended 31 December 2014, 184 workers at the Group's processing plant in Masjid Tanah, Melaka had undergone typhoid vaccine immunization at the processing plant's clinic to ensure that the workers health were taken care of in order to satisfy the requirements of the Health Ministry.

The Group's processing plant in Masjid Tanah, Melaka also holds fire safety training from time to time to train its workers and employees in putting out fires should there be any incidences. One was conducted in December 2014.

# CORPORATE SOCIAL RESPONSIBILITY

(CONT'D)

Besides that, the Group's processing plant also entered the Masjid Tanah Fire Department's Drill Skills Competition in May 2014. The purpose of the competition is to enhance the skills of the processing plant's Fire Safety Team and to foster close co-operation between the Fire Department and Farm's Best.

The Group also sends selected staff to attend seminars and workshops to update their knowledge in their respective fields.

## Community

As part of the Group's corporate social responsibility towards the community, the Group has made donations in-kind to schools for school activities such as sports day, canteen day and student camps, non-governmental organizations as well as Community Safety Committees in Melaka for fund raising activities and Hari Raya celebrations of these organisations.

We also carried out a blood donation campaign amongst our employees in May 2014 as part of the Group's contribution towards the Malaysian Blood Bank. A total of 30 workers participated in the campaign.

As part of the Group's commitment in sharing its knowledge on poultry food processing with students from schools and institutes of higher learning in Malaysia, the Group accommodates study tours from various schools and institutes of higher learning. During the year 2014, students from UITM (Melaka, Alor Gajah, Shah Alam and Kelantan), Universiti Putra Malaysia, Universiti Kuala Lumpur, Universiti Malaysia Kelantan, Institut Teknologi Unggas, Kolej Vokasional Dato' Lela Maharaja (Rembau, Negeri Sembilan), SMK Datuk Bendahara (Jasin, Melaka), Sek. Men. Jenis Kebagsaaan Yok Bin (Melaka), Sek. Men. Kebangsaan Klebang Besar (Melaka), Exco Perpaduan dan Hal Ehwal Pengguna and Biro Hawa Jabatan Immigresen Melaka had their study tours at the Group's processing plant.

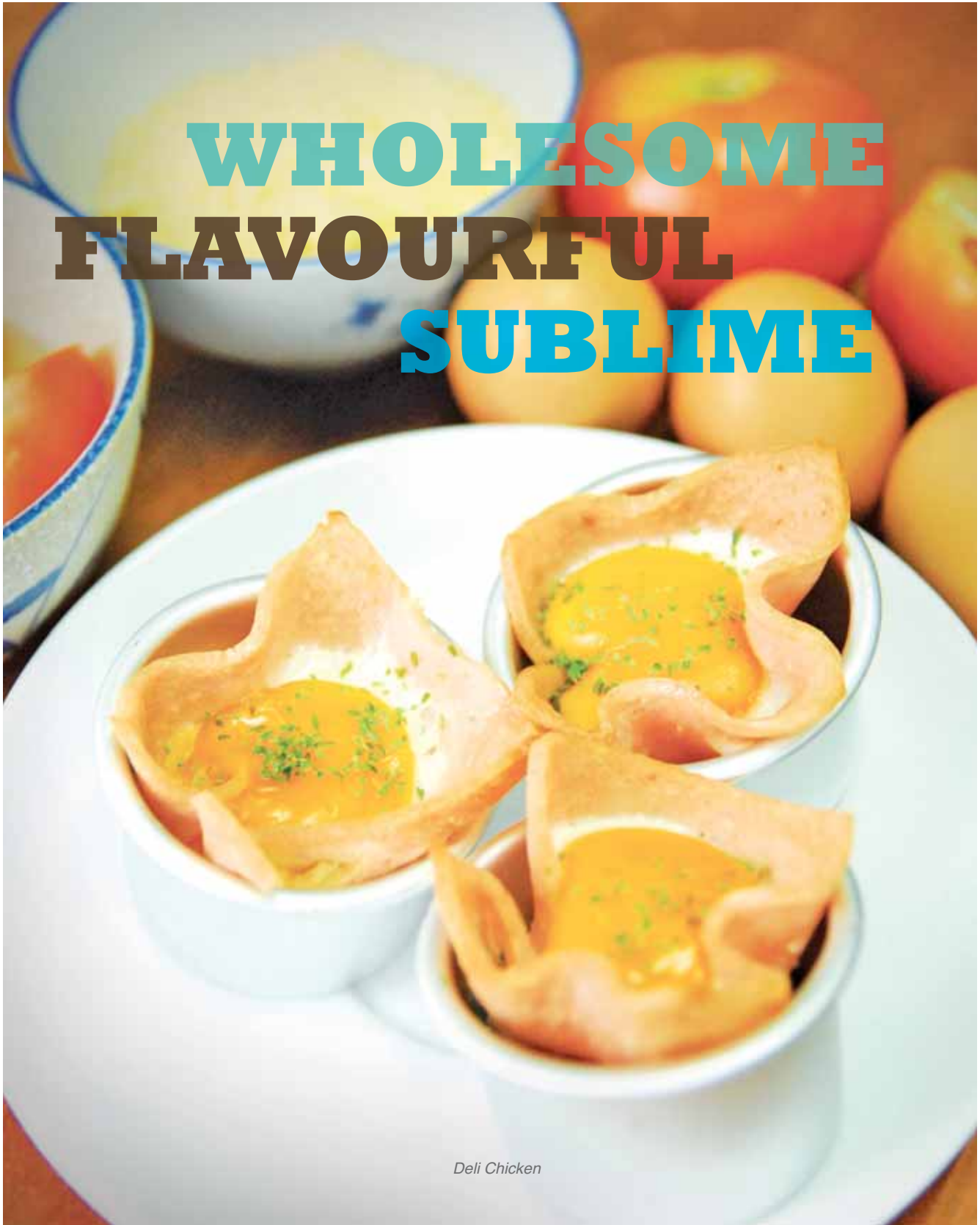
## Market Place

As we consider Corporate Social Responsibility part of corporate governance, we are fully supportive of local suppliers. We treasure our relationships with our key customers and regularly conduct satisfaction surveys as part of our efforts to improve products and services.





# WHOLESOME FLAVOURFUL SUBLIME



*Deli Chicken*







# CORPORATE GOVERNANCE STATEMENT

(CONT'D)

## *Nomination Committee – Selection and Assessment of Directors*

A Nomination Committee, which was established on 28 March 2002 with specific terms of reference accorded by the Board, comprises exclusively Independent Non-Executive Directors as follows:

1. Datuk Hj. Zainal Bin Hj. Shamsudin - Chairman (Independent Non-Executive Director)
2. Haji Baharom Bin Abd Wahab - Member (Independent Non-Executive Director)
3. Mohd Khasan Bin Ahmad - Member (Senior Independent Non-Executive Director)

The Nominating Committee is primarily responsible for recommending suitable appointments to the Board, taking into consideration the Board structure, size, composition and the required mix of expertise and experience which the Director should bring to the Board. It assesses the effectiveness of the Board as a whole, the Board Committees and the contribution of each Director, including Non-Executive Directors.

The final decision on the appointment of a candidate recommended by Nomination Committee rests with the whole Board. The Board is entitled to the services of the Company Secretary who would ensure that all appointments are properly made upon obtaining all necessary information from the Directors.

During the financial year, the Nomination Committee met once, attended by all members, to assess the Board members' effectiveness. All assessments and evaluations carried out by the Nomination Committee are properly documented. Insofar as board diversity is concerned, the Board does not have a specific policy on setting targets for women candidates. The evaluation of the suitability of candidates for filling of casual vacancy, re-election or re-appointment is solely based on the candidates' competency, character, time commitment, integrity and experience in meeting the needs of the Company, including, where appropriate, the ability of the candidates to act as Independent Non-Executive Directors, as the case may be. The Nominating Committee has taken this into consideration when assessing the performance of the Directors. The Board recognizes the important in having a board diversity policy, including the evaluation criteria, and will take steps to formalize such a policy going forward.

## *Directors' Remuneration*

A Remuneration Committee was established by the Board on 28 March 2002, comprising a majority of Independent Non-Executive Directors as follows:

1. Mohd Khasan Bin Ahmad - Chairman (Senior Independent Non-Executive Director)
2. Datuk Hj. Zainal Bin Hj. Shamsudin - Member (Independent Non-Executive Director)
3. Haji Baharom Bin Abd Wahab - Member (Independent Non-Executive Director)
4. Dato' Fong Kok Yong - Member (Managing Director)
5. Datuk Fong Kiah Yeow - Member (Executive Director)

The Remuneration Committee has been entrusted by the Board with specific terms of reference to review and recommend to the Board an appropriate remuneration framework for Executive Directors, including recommendations to the Board on all elements of remuneration, terms of employment, reward structures and fringe benefits for Executive Directors, sufficient enough to attract and retain Directors of quality required to manage the business of the Group. The remuneration package of Non-Executive Directors is also assessed by the Remuneration Committee and recommended to the Board thereafter.

In the case of Executive Directors, the components of the remuneration package are linked to corporate and individual performance. For Non-Executive Directors, the level of remuneration is reflective of their experience and level of responsibilities. The determination of each Director's remuneration is a matter for the Board, as a whole. Directors do not participate in decision regarding their own remuneration package.

During the financial year under review, the Committee met once, attended by all members.



# CORPORATE GOVERNANCE STATEMENT

(CONT'D)

Details of the aggregate remuneration of Directors for the financial year ended 31 December 2014 are as follows:

	Executive Directors RM'000	Non- Executive Directors RM'000	Total RM'000
<u>Total remuneration</u>			
Fees	-	108	108
Salaries & other emoluments	2,661	-	2,661
Pension costs – defined contribution plan	308	-	308
	2,969	108	3,077

The number of Directors whose remuneration falls within the bands of RM50,000 is as follows:

	Executive Directors	Non- Executive Directors	Total
Below RM50,000	-	3	3
RM200,001 to RM250,000	2	-	2
RM650,001 to RM700,000	4	-	4

### Principle 3 – Reinforce Independence of the Board

#### *Directors' Independence*

There is a clear division of responsibilities between the Independent Non-Executive Chairman and the Managing Director to embed accountability and facilitate the division of responsibility, such that no one individual has unfettered powers over decision making. The Chairman is responsible for ensuring the adequacy and effectiveness of the Board's governance process and acts as a facilitator at Board meetings to ensure that contributions by Directors are forthcoming on matters being deliberated and that no Board member dominates discussion. The Managing Director, supported by his fellow Executive Directors, implements the Group's strategic plan, policies and decisions adopted by the Board; and oversees the operations and business development of the Group.

The Board recognises the importance of independence and objectivity in the decision making process. Executive Directors are responsible for the management of day-to-day business operations in the respective business units of the Group as well as the implementation of policies and decisions approved by the Board, whilst the Board sets the strategic direction for the Group.

The presence of Independent Non-Executive Directors ensures that issues of strategies, performance and resources proposed by Management are objectively evaluated, taking into consideration the long-term interests of shareholders, employees, customers, suppliers and other communities in which the Group conducts its business. The Independent Non-Executive Directors also ensure that the investment of minority shareholders is fairly reflected through Board representation.

The Company recognises the contribution of the Independent Non-executive Directors as equal Board members to the development of the Company's strategy, the importance of representing the interests of public shareholders and providing a balanced and independent view to the Board. All Independent Non-Executive Directors are independent of Management and free from any relationship which could interfere with their independent judgment. They contribute significantly in areas such as policy and strategy, performance monitoring, allocation of resources as well as improving governance and controls. Encik Mohd Khasan Bin Ahmad has been identified by the Board as the Company's Senior Independent Non-Executive Director, to whom concerns may be conveyed by fellow Directors, shareholders and other stakeholders.

# CORPORATE GOVERNANCE STATEMENT

(CONT'D)

Datuk Hj. Zainal Bin Hj. Shamsudin, Haji Baharom bin Abd Wahab and En. Mohd Khasan Bin Ahmad have served the Board as Independent Non-Executive Directors beyond the 9-year tenure limit promulgated by the MCCG 2012. Haji Baharom bin Abd Wahab has indicated that he will not be seeking re-election as Independent Non-Executive Director of the Company at the forthcoming Annual General Meeting. Hence, the Board has, after conducting an assessment of the other 2 Directors' performance as Independent Directors, recommended them for shareholders' approval to continue to act as Independent Non-Executive Directors for the ensuing year based on the following justifications:

- a. They have fulfilled the criteria under the definition of Independent Director as stated in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, and thus, are able to function as a check and balance, bringing an element of objectivity to the Board;
- b. They have devoted sufficient time and attention to their professional obligations for informed and balanced decision making; and
- c. They have continued to exercise their independence and due care during their tenure as Independent Non-Executive Directors and carried out their professional duties in the best interests of the Company and shareholders.

The criteria for independent directors used by the Board in assessing the Independent Directors of the Company accord with those of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.

#### Principle 4 – Foster commitment of Directors

The Board meets at least four (4) times a year and additional meetings are held as and when necessary. Board Meetings are scheduled in advance at the end of the previous financial year prior to commencement of the new financial year to enable Directors to plan ahead and fit the year's meetings into their own schedules.

In the intervals between Board meetings, for exceptional matters requiring urgent Board decisions, Board approvals are obtained via circular resolutions which are supported with information necessary for an informed decision.

During the financial year ended 31 December 2014, six (6) Board meetings were held. Details of the attendance are as follows:

Directors	Description	No. of Board Meetings Attended	Percentage (%)
Datuk Hj. Zainal Bin Hj. Shamsudin	Chairman, Independent Non-Executive Director	6/6	100%
Dato' Fong Kok Yong	Managing Director	5/6	83%
Datuk Fong Kiah Yeow	Executive Director	6/6	100%
Fong Ngan Teng	Executive Director	6/6	100%
Fong Choon Kai	Executive Director	6/6	100%
Ng Cheu Kuan	Executive Director	6/6	100%
Datuk Ng Peng Hay @ Ng Peng Hong	Executive Director	6/6	100%
Haji Baharom Bin Abd Wahab	Independent Non-Executive Director	6/6	100%
Mohd Khasan Bin Ahmad	Senior Independent Non-Executive Director	6/6	100%

# CORPORATE GOVERNANCE STATEMENT

(CONT'D)

The Chairman of the Board chairs the Board Meetings while the Managing Director of the Company leads the presentation and provides explanation on the Board papers and reports. Senior management staff may be invited to attend the Board and Board Committee Meetings to advise and provide the Board and Board Committee members with the presentations, detailed explanation and clarification on relevant agenda items that have been tabled to the Board to enable them to arrive at a considered decision.

At the quarterly Board meetings, the Board reviews the business performance of the Group and discusses major operational and financial issues. The Chairman of each Board Committee informs the Directors at each Board meetings of any salient matters noted during the respective Committees' meetings which require the Board's notice or direction. All pertinent issues discussed at Board meetings in arriving at the decisions and conclusions are properly recorded by the Company Secretaries by way of minutes of meetings.

It is the practice of the Company for Directors to devote sufficient time and efforts to carry out their responsibilities. In addition, the Board Charter sets out a policy requiring Directors to notify the Chairman before accepting any new directorships notwithstanding that the Listing Requirements of Bursa allow a Director to sit on the boards of five (5) listed issuers. Such notification is expected to include an indication of time that will be spent on the new appointment.

#### *Directors' Training – Continuing Education Programmes*

The Board is mindful of the importance for its members to undergo continuous training to be apprised on changes to regulatory requirements and the impact such regulatory requirements have on the Group.

As an integral element of the process of appointing new Directors, the Board ensures that there is an orientation and education programme for new Board members. This is supplemented by visits to key locations and meetings with other key senior executives. Directors also receive further training from time to time, particularly on relevant new laws and regulations and changing commercial risks.

All Directors of the Company have attended the Mandatory Accreditation Programme conducted by Bursa Malaysia Training Sdn Bhd within the stipulated timeframe required in the Listing Requirements.

The Board acknowledges that continuous training is important to enable the Directors to effectively discharge their duties. The Board will on a continuous basis, evaluate and determine the training needs of its Directors.

On 13 September 2014, Datuk Hj. Zainal Bin Hj. Shamsudin, Dato' Fong Kok Yong, Datuk Fong Kiah Yeow, Fong Ngan Teng, Fong Choon Kai, Ng Cheu Kuan and Haji Baharom Bin Abd Wahab attended a one-day seminar on Understanding Goods and Services Tax (GST) in Malaysia conducted by the Royal Malaysian Customs to brief the directors and staff on how GST will be applied in Malaysia. On 2 July 2014, Datuk Ng Peng Hay @ Ng Peng Hong had attended advocacy sessions on corporate disclosure for directors of listed issuers conducted by Bursa Malaysia Securities Berhad. Mohd Khasan Bin Ahmad attended the training as mentioned below:

- i "Briefing Session on Corporate Governance Guide: Towards Boardroom Excellence (2nd Edition) – An update", organized by Bursa Malaysia Securities Berhad on 26 March 2014;
- ii "Goods and Services Tax", organized by NOTA.ASIA on 2nd and 3rd April 2014; and
- iii "2014 MASB Roundtable on Financial Reporting", organized by Securities Commission Malaysia on 8th October 2014.

The Company Secretaries normally circulate the relevant guidelines on statutory and regulatory requirements from time to time for the Board's reference and brief the Board on these updates, where applicable. The External Auditors also brief the Board members on any changes to the Malaysian Financial Reporting Standards that affect the Group's financial statements for the financial year under review.













# INTERNAL CONTROL STATEMENT

(CONT'D)

## INTERNAL CONTROL

The Board has established a system of internal control for the smooth running of the Group's operations, augmented by an established organisational structure with clearly defined lines of responsibilities and appropriate levels of delegation and authority. A process of hierarchical reporting is established which provides a documented and auditable trail of accountability.

The system of internal control entails, inter-alia, the proper delegation of duties and responsibilities from the Board to the Managing Director, Executive Directors and Senior Management ("Management") in running the Group's operations.

Details of some key elements of the Group's internal control system are described below:

- *Control environment*

To provide a proper control environment, focus is directed towards the qualities and abilities of the Group's employees with continuing education and training to enhance the skills of employees and reinforce qualities of professionalism and integrity. Continuing education and training include internal briefings and external seminars for selected employees to enhance the level of awareness and knowledge on matters relating to risk management and internal controls;

- *Control structure*

The Board and Management have established a formal organizational structure with clearly defined lines of accountability and delegated authority within the Group. This includes well-defined responsibilities of Board committees and various management levels, including authorization levels for all aspects of the business.

The key elements of the Group's control structure are as follows:

*Management*

- Through the Group's Business and Financial Policies and Procedures manual, Management has introduced well-established standard operating procedures that cover key aspects of the Group's business processes. These policies and procedures deal with, inter-alia, control issues for financial accounting and reporting, treasury management, asset security, information technology, etc. The procedures are subject to regular reviews to cater for process changes, changing risks or further improvements;
- Visits by the corporate office personnel to subsidiaries and depots to provide moral checks;
- Meetings with Heads of division which provide a sound platform for the Heads of division to communicate with, and provide feedback to, Management.

*Audit Committee*

The Audit Committee reviews and notes the internal audit observations reported by the out-sourced internal audit function, including follow-up by the out-sourced internal audit function on the status of Management-agreed action plans to address observations reported in preceding cycles of internal audit.

The Audit Committee Report, set out on pages 37 to 42 of this Annual Report, contains further details on the activities undertaken by the Audit Committee during the financial year under review.

*Board*

The Board holds regular discussions with the Audit Committee and Management and considers their reports on matters relating to internal controls and deliberates on their recommendation for implementation.













# AUDIT COMMITTEE REPORT

(CONT'D)

### 3. MEETINGS

There were five (5) meetings of the Audit Committee held during the financial year ended 31 December 2014, which were attended by the Audit Committee members as follows:

Member	Description	No. of Meetings Attended	Percentage (%)
Datuk Hj. Zainal Bin Hj. Shamsudin	Chairman, Independent Non-Executive Director	5/5	100%
Haji Baharom Bin Abd Wahab	Independent Non-Executive Director	5/5	100%
Mohd Khasan Bin Ahmad	Senior Independent Non-Executive Director	5/5	100%

The Group's external auditors attended all the Audit Committee meetings during the year.

The Chairman of the Audit Committee undertakes a continuing process of engagement with senior executives of the Company as well as the external auditors so that the Audit Committee is kept up-to-date with all important issues affecting the Company.

### 4. ACTIVITIES OF THE AUDIT COMMITTEE

During the financial year, the activities undertaken by the Audit Committee are as follows:

- a. Reviewed the quarterly financial and operational reports of the Group before recommending to the Board for approval;
- b. Reviewed the external auditors' reports in relation to audit and accounting issues arising from the audit; and updates of new developments on accounting standards issued by the Malaysian Accounting Standards Board;
- c. Reviewed the audit plan of the external auditors;
- d. Reviewed the inter-company transactions and any related/interested party transactions that arose within the Company and the Group to ensure compliance with Malaysian Accounting Standards Board and Bursa Securities Listing Requirements and that the transactions were carried out on arm's length basis in line with the Transfer Pricing Guidelines 2012 of Inland Revenue Board;
- e. Reviewed the annual report and audited financial statements of the Company and the Group prior to the submission to the Board for their consideration and approval;
- f. Reviewed the adequacy of the scope, functions, competency and resources of the internal audit function;
- g. Reviewed the internal audit report prepared by the internal auditors and the follow-up on Management's implementation of the recommended actions; and
- h. Reviewed the Internal Control Statement and Audit Committee Report prior to the Board's approval for inclusion in the Company's Annual Report.

The trainings attended by Audit Committee members during the financial year are set out in the Corporate Governance Statement on page 30 of this Annual Report.







# DIRECTORS' REPORT

The Directors have pleasure in submitting their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2014.

## Principal Activities

The principal activities of the Company are investment holding and provision of management services. The principal activities of the subsidiary companies and associate companies are disclosed in Notes 6 and 7 to the financial statements respectively.

There have been no significant changes in the nature of these activities during the financial year.

## Financial Results

	Group RM'000	Company RM'000
Net profit for the financial year attributable to:		
Owners of the parent	2,230	256
Non-controlling interests	(614)	-
	1,616	256

## Reserves and Provisions

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

## Dividends

There were no dividends proposed, declared or paid by the Company since the end of the previous financial year. The Board of Directors does not recommend any dividend in respect of the current financial year.

## Issue of Shares and Debentures

There was no issuance of shares or debentures during the financial year.

## Directors

The Directors in office since the date of the last report are:

Datuk Hj. Zainal Bin Hj. Shamsudin  
Dato' Fong Kok Yong  
Datuk Fong Kiah Yeow  
Fong Ngan Teng  
Fong Choon Kai  
Datuk Ng Peng Hay @ Ng Peng Hong  
Haji Baharom Bin Abd Wahab  
Mohd Khasan Bin Ahmad  
Ng Cheu Kuan (resigned on 29.1.2015)

# DIRECTORS' REPORT

(CONT'D)

## Options Granted Over Unissued Shares

No options were granted to any person to take up unissued shares of the Company during the financial year.

## Warrant Reserves

The Warrants 2013/2018 were constituted under the Deed Poll dated 27 June 2013.

As at 31 December 2014, the total number of Warrants that remain unexercised were 27,765,052 (2013: 27,765,052).

## Directors' Interests

The interests and deemed interests in the shares and warrants over shares of the Company and of its related corporations of those who were Directors at financial year end, according to the Register of Directors' Shareholdings are as follows:

	No. of ordinary shares of RM1.00 each			
	At 1.1.2014	Acquired	Disposed	At 31.12.2014
<b>Interests in the Holding Company</b>				
<b>F.C.H. Holdings Sdn. Bhd.</b>				
Direct interest				
Dato' Fong Kok Yong	1,250,000	-	-	1,250,000
Datuk Fong Kiah Yeow	1,250,000	-	-	1,250,000
Fong Ngan Teng	1,250,000	-	-	1,250,000
Fong Choon Kai	1,250,000	-	-	1,250,000
<b>Interests in the Company</b>				
Direct interest				
Datuk Fong Kiah Yeow	108,000	-	-	108,000
Haji Baharom Bin Abd Wahab	4,500	-	-	4,500
Indirect interest				
Dato' Fong Kok Yong	21,463,805	-	-	21,463,805
Datuk Fong Kiah Yeow	21,463,805	-	-	21,463,805
Fong Ngan Teng	21,463,805	-	-	21,463,805
Fong Choon Kai	21,463,805	-	-	21,463,805

# DIRECTORS' REPORT

(CONT'D)

## Directors' Interests (Cont'd)

	No. of Warrants 2013/2018			At 31.12.2014
	At 1.1.2014	Acquired	Disposed	
<b>Interests in the Holding Company</b>				
<b>F.C.H. Holdings Sdn. Bhd.</b>				
Direct interest				
Dato' Fong Kok Yong	41	-	-	41
Datuk Fong Kiah Yeow	41	-	-	41
Fong Ngan Teng	41	-	-	41
Fong Choon Kai	41	-	-	41
<b>Interests in the Company</b>				
Direct interest				
Datuk Fong Kiah Yeow	21,600	-	-	21,600
Haji Baharom Bin Abd Wahab	900	-	-	900

By virtue of their interests in the holding company, namely F.C.H. Holdings Sdn. Bhd. ('FCH'), Dato' Fong Kok Yong, Datuk Fong Kiah Yeow, Fong Ngan Teng and Fong Choon Kai are deemed interested in the shares in all the subsidiaries of the Company to the extent that FCH has an interest.

None of the other Directors in office at the end of the financial year had any interest in shares in the Company or its related corporations during the financial year.

## Directors' Benefits

Since the end of the previous financial year, no Director of the Company has received or become entitled to receive any benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by Directors as shown in the financial statements) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest.

Neither during nor at the end of the financial year, was the Company a party to any arrangement the object of which is to enable the Directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.















# STATEMENTS OF FINANCIAL POSITION

AS AT 31 DECEMBER 2014

	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>ASSETS</b>					
<b>Non-Current Assets</b>					
Property, plant and equipment	4	136,537	140,113	275	284
Land use rights	5	61	142	-	-
Investment in subsidiary companies	6	-	-	78,451	78,466
Investment in associate companies	7	-	245	-	-
Quoted investments	8	-	25	-	-
Goodwill	9	2,302	2,302	-	-
Deferred tax assets	10	1,407	2,259	-	-
Land held for property development	11	782	1,229	-	-
		141,089	146,315	78,726	78,750
<b>Current Assets</b>					
Property development costs	12	17,215	18,019	-	-
Biological assets	13	9,288	13,762	-	-
Inventories	14	18,033	15,030	-	-
Accrued billing in respect of property development costs		3,293	7,036	-	-
Trade receivables	15	161,716	159,988	-	-
Other receivables	16	2,153	9,469	14	13
Amount due from subsidiary companies	17	-	-	17,162	15,612
Held-to-maturity investments	18	53,698	45,271	-	-
Tax recoverable		225	1,876	-	833
Deposits, bank and cash balances	19	6,753	4,170	3	3
<b>Total Current Assets</b>		272,374	274,621	17,179	16,461
<b>Total Assets</b>		413,463	420,936	95,905	95,211

# STATEMENTS OF FINANCIAL POSITION

AS AT 31 DECEMBER 2014 (CONT'D)

	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Equity and Liabilities Equity</b>					
Share capital	20	61,083	61,083	61,083	61,083
Share premium	21	62,410	62,410	62,410	62,410
Other reserves	22	3,706	3,142	3,706	3,706
Accumulated losses		(32,052)	(34,282)	(46,440)	(46,696)
Equity attributable to owners of the parent		95,147	92,353	80,759	80,503
Non-controlling interests		5,505	6,580	-	-
<b>Total Equity</b>		<b>100,652</b>	<b>98,933</b>	<b>80,759</b>	<b>80,503</b>
<b>Non-Current Liabilities</b>					
Bank borrowings	23	61,057	60,490	-	-
Finance lease payables	24	3,532	4,095	-	-
Deferred tax liabilities	10	13,420	12,352	-	-
		78,009	76,937	-	-
<b>Current Liabilities</b>					
Trade payables	25	27,936	30,602	-	-
Other payables	26	19,220	21,309	195	453
Amount due to holding company	27	-	5,377	-	-
Amount due to subsidiary companies	17	-	-	12,536	8,495
Bank borrowings	23	184,604	183,105	2,415	5,760
Finance lease payables	24	1,778	2,363	-	-
Tax payable		1,264	2,310	-	-
<b>Total Current Liabilities</b>		<b>234,802</b>	<b>245,066</b>	<b>15,146</b>	<b>14,708</b>
<b>Total Liabilities</b>		<b>312,811</b>	<b>322,003</b>	<b>15,146</b>	<b>14,708</b>
<b>Total Equity and Liabilities</b>		<b>413,463</b>	<b>420,936</b>	<b>95,905</b>	<b>95,211</b>

# STATEMENTS OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Continuing operations</b>					
Revenue	28	418,426	455,381	-	2,500
Cost of sales		(362,262)	(389,690)	-	-
<b>Gross profit</b>		56,164	65,691	-	2,500
Other income		5,428	4,590	1,550	106
Administrative expenses		(22,532)	(23,614)	(456)	(2,540)
Selling and marketing expenses		(14,814)	(13,318)	-	-
<b>Profit from operations</b>		24,246	33,349	1,094	66
Finance costs	29	(18,813)	(20,982)	(583)	(897)
Share of losses in associate companies		-	(1,011)	-	-
<b>Profit/(Loss) before taxation</b>	30	5,433	11,356	511	(831)
Taxation	31	(3,817)	(7,052)	(255)	(500)
<b>Net profit/(loss) for the financial year</b>		1,616	4,304	256	(1,331)
<b>Other comprehensive income</b>					
<b>Items that are or may be reclassified subsequently to profit or loss</b>					
Foreign currency translation differences on foreign operations		(461)	(182)	-	-
<b>Total comprehensive income for the financial year</b>		1,155	4,122	256	(1,331)
<b>Net profit for the financial year attributable to:</b>					
Owners of the parent		2,230	4,330	256	(1,331)
Non-controlling interests		(614)	(26)	-	-
		1,616	4,304	256	(1,331)
<b>Total comprehensive income for the financial year attributable to:</b>					
Owners of the parent		2,230	4,202	256	(1,331)
Non-controlling interests		(1,075)	(80)	-	-
		1,155	4,122	256	(1,331)
<b>Earnings per share attributable to the owners of the parent (sen)</b>					
Basic	32	3.7	7.5		
Diluted	32	3.7	7.5		

The accompanying notes form an integral part of the financial statements.



# STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

Group	Attributable to Owners of the Parent				Total RM'000	Non- Controlling Interests RM'000	Total Equity RM'000
	Non-distributable			Accumulated losses RM'000			
	Share Capital RM'000	Share Premium RM'000	Other Reserves RM'000				
At 1 January 2014	61,083	62,410	3,142	(34,282)	92,353	6,580	98,933
Total comprehensive income for the financial year	-	-	564	2,230	2,794	(1,075)	1,719
At 31 December 2014	61,083	62,410	3,706	(32,052)	95,147	5,505	100,652

Group	Attributable to Owners of the Parent				Attributable equity holders of the parent RM	Non- Controlling Interests RM	Total Equity RM
	Non-distributable			Accumulated losses RM			
	Share Capital RM	Share Premium RM	Other Reserves RM				
At 1 January 2013	55,530	62,641	(368)	(36,196)	81,607	6,660	88,267
Total comprehensive income for the financial year	-	-	(128)	4,330	4,202	(80)	4,122
<b>Transactions with owners:</b>							
Private share placement	5,553	1,222	-	-	6,775	-	6,775
Private placement expenses	-	(231)	-	-	(231)	-	(231)
Transfer to accumulated losses	-	-	(68)	68	-	-	-
Issuance of warrants	-	(1,222)	3,706	(2,484)	-	-	-
	5,553	(231)	3,638	(2,416)	6,544	-	6,544
At 31 December 2013	61,083	62,410	3,142	(34,282)	92,353	6,580	98,933

# STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014 (CONT'D)

Company	Non-distributable			Accumulated Losses RM	Total RM
	Share Capital RM'000	Share Premium RM'000	Other Reserve RM'000		
At 1 January 2014	61,083	62,410	3,706	(46,696)	80,503
Total comprehensive income for the financial year	-	-	-	256	256
At 31 December 2014	61,083	62,410	3,706	(46,440)	80,759
At 1 January 2013	55,530	62,641	-	(42,881)	75,290
Total comprehensive income for the financial year	-	-	-	(1,331)	(1,331)
<b>Transaction with owners:</b>					
Private share placement	5,553	1,222	-	-	6,775
Private placement expenses	-	(231)	-	-	(231)
Issuance of warrants	-	(1,222)	3,706	(2,484)	-
	5,553	(231)	3,706	(2,484)	6,544
At 31 December 2013	61,083	62,410	3,706	(46,696)	80,503

The accompanying notes form an integral part of the financial statements.

# STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Cash Flows From Operating Activities</b>					
Profit/(Loss) before taxation from:		5,433	11,356	511	(831)
<b>Adjustments for:</b>					
Amortisation of Land use right		12	12	-	-
Depreciation of property, plant and equipment		9,994	9,384	9	10
Impairment losses on:					
Goodwill		-	2,160	-	-
Trade receivables		1,805	179	-	-
Other receivables		-	1,001	-	-
Investment in subsidiaries		-	-	-	100
Investment in associates		245	-	-	-
Capital contribution in subsidiaries		-	-	-	1,626
Quoted investments written off		25	-	-	-
Dividend income		-	-	-	(2,500)
Gain on disposal of property, plant property, plant and equipment		(137)	(206)	-	-
Gain on disposal of investment in associate company		(1,200)	-	-	-
Loss/(Gain) on disposal of investment in subsidiaries		44	-	(100)	-
Interest expense		18,813	20,982	583	897
Interest income		(1,467)	(1,337)	(67)	(106)
Property, plant and equipment written off		4	96	-	-
Reversal of impairment on:					
Trade receivables		(3)	(290)	-	-
Amount due from subsidiaries		-	-	(1,307)	-
Share of losses in associate companies		-	1,011	-	-
Unrealised foreign exchange loss		-	6	-	-
Decrease/(Increase) in working capital					
Property development costs		1,251	2,814	-	-
Biological assets		4,474	2,826	-	-
Inventories		(3,003)	1,329	-	-
Trade receivables		213	(21,298)	-	-
Other receivables		8,568	4,972	3,671	(6,589)
Trade payables		(2,666)	(758)	-	-
Other payables		(2,089)	(14,444)	(258)	2,750
		6,748	(24,559)	3,413	(3,839)
Cash generated from/(used in) operations		40,316	19,795	3,042	(4,643)
Interest received		1,467	1,337	-	106
Interest paid		(18,813)	(20,982)	(391)	(897)
Tax (paid)/refund		(1,292)	(1,463)	578	(396)
		(18,638)	(21,108)	187	(1,187)
Net cash from/(used in) operating activities		21,678	(1,313)	3,229	(5,830)

# STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014 (CONT'D)

	Note	Group		Company	
		2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Cash Flows From Investing Activities</b>					
Additional investment in subsidiary companies		-	-	-	(15)
Proceeds from disposal of property, plant and equipment		323	402	-	-
Proceeds from disposal of investment in associate company		1,200	-	-	-
Increased in held-to-maturity investments		(8,427)	(9,796)	-	-
Net cash inflows from disposal of subsidiary companies	6(a)	81	-	115	-
Dividend received		-	-	-	2,500
Purchase of property, plant and equipment	4(d)	(5,014)	(1,108)	-	-
Net cash from/(used in) investing activities		(11,837)	(10,502)	115	2,485
<b>Cash Flows From Financing Activities</b>					
Drawdown of bank borrowings		-	8,350	-	-
Increase /(Decrease) in amount due to holding company		(5,377)	24	-	-
Proceeds from issue of private placement		-	6,775	-	6,775
Private placement expenses		-	(231)	-	(231)
Repayment of bank borrowings		(5,601)	(8,517)	(668)	(558)
Repayment of hire purchase payables		(3,947)	(2,362)	-	-
Increase in short term borrowings		7,807	7,962	-	-
Net cash from/(used in) financing activities		(7,118)	12,001	(668)	5,986
<b>Net increase in cash and cash equivalents</b>		2,723	186	2,676	2,641
<b>Effects of exchange rate changes</b>		-	(182)	-	-
<b>Cash and cash equivalents at beginning of the financial year</b>		(15,928)	(15,932)	(4,988)	(7,629)
<b>Cash and cash equivalents at the end of the financial year</b>		(13,205)	(15,928)	(2,312)	(4,988)
<b>Cash and cash equivalents at the end of the financial year comprise:</b>					
Deposits, bank and cash balances		6,753	4,170	3	3
Bank overdrafts		(19,958)	(20,098)	(2,315)	(4,991)
		(13,205)	(15,928)	(2,312)	(4,988)

The accompanying notes form an integral part of the financial statements.



# NOTES TO THE FINANCIAL STATEMENTS

## 1. CORPORATE INFORMATION

The principal activities of the Company are investment holding and provision of management services. The principal activities of the subsidiary companies and associate companies are disclosed in Notes 6 and 7 respectively. There have been no significant changes in the nature of these activities during the financial year.

The Company is a public limited liability company, incorporated in Malaysia under the Companies Act, 1965 and domiciled in Malaysia, and is listed on the Main Market of Bursa Malaysia Securities Berhad.

The registered office and principal place of business of the Company is located at AG 5730, Alor Gajah Industrial Estate, 78000 Alor Gajah, Melaka.

The directors regard F.C.H. Holdings Sdn. Bhd., a company incorporated in Malaysia, as the Company's holding company.

## 2. BASIS OF PREPARATION

### (a) Statement of Compliance

The financial statements of the Group and the Company have been prepared in accordance with Financial Reporting Standards ("FRSs") and the requirements of the Companies Act, 1965 in Malaysia.

The financial statements of the Group and of the Company have been prepared under the historical cost convention, unless otherwise indicated in the significant accounting policies below.

### Adoption of new and amended standards and IC Interpretation

During the financial year, the Group and the Company have adopted the following amendments to FRSs and IC Interpretation issued by the Malaysian Accounting Standards Board ("MASB") that are mandatory for current financial year:

Amendments to FRS 10, FRS 12 and FRS 127	Investment Entities
Amendments to FRS 132	Offsetting Financial Assets and Financial Liabilities
Amendments to FRS 136	Recoverable Amount Disclosures for Non-Financial Assets
Amendments to FRS 139	Novation of Derivatives and Continuation of Hedge Accounting
IC Interpretation 21	Levies

Adoption of above amendments to FRSs and IC Interpretation did not have any significant impact on the financial statements of the Group and the Company.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 2. BASIS OF PREPARATION (CONT'D)

### (a) Statement of Compliance (cont'd)

#### Standards issued but not yet effective

The Group and the Company have not applied the following new FRSs and amendments to FRSs that have been issued by the MASB but are not yet effective for the Group and the Company:

	<b>Effective dates for financial periods beginning on or after</b>
Amendments to FRS 119      Defined Benefits Plans: Employee Contributions	1 July 2014
Annual Improvements to FRSs 2010 – 2012 Cycle	1 July 2014
Annual Improvements to FRSs 2011 – 2013 Cycle	1 July 2014
FRS 14                              Regulatory Deferral Accounts	1 January 2016
Amendments to FRS 11      Accounting for Acquisitions of Interests in Joint Operations	1 January 2016
Amendments to FRS 116      Clarification of Acceptable Methods of Depreciation and and FRS 138                      Amortisation	1 January 2016
Amendments to FRS 127      Equity Method in Separate Financial Statements	1 January 2016
Amendments to FRS 10      Sale or Contribution of Assets between an Investor and its and FRS 128                      Associate or Joint Venture	1 January 2016
Annual Improvements to FRSs 2012–2014 Cycle	1 January 2016
Amendments to FRS 10,      Investment Entities: Applying the Consolidation Exception FRS 12 and FRS 128	1 January 2016
FRS 9                              Financial Instruments (IFRS 9 issued by IASB in July 2014)	1 January 2018

The Group and the Company intend to adopt the above FRSs when they become effective.

The initial application of the abovementioned FRSs are not expected to have any significant impacts on the financial statements of the Group and the Company except as mentioned below:

#### FRS 9 *Financial Instruments* (IFRS 9 issued by IASB in July 2014)

FRS 9 (IFRS 9 issued by IASB in July 2014) replaces earlier versions of FRS 9 and introduces a package of improvements which includes a classification and measurement model, a single forward looking 'expected loss' impairment model and a substantially reformed approach to hedge accounting. FRS 9 when effective will replace FRS 139 *Financial Instruments: Recognition and Measurement*.

FRS 9 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through other comprehensive income and fair value through profit or loss. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit or loss with the irrevocable option at inception to present changes in fair value in other comprehensive income not recycling. There is now a new expected credit losses model that replaces the incurred loss impairment model used in FRS 139. For financial liabilities there were no changes to classification and measurement except for the recognition of changes in own credit risk in other comprehensive income, for liabilities designated at fair value through profit or loss. FRS 9 relaxes the requirements for hedge effectiveness by replacing the bright line hedge effectiveness tests. It requires an economic relationship between the hedged item and hedging instrument and for the 'hedged ratio' to be the same as the one management actually use for risk management purposes. Contemporaneous documentation is still required but is different to that currently prepared under FRS 139.



# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 2. BASIS OF PREPARATION (CONT'D)

### (d) Significant accounting judgements, estimates and assumptions

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

#### Judgements made in applying accounting policies

In the process of applying the accounting policies, management has not made any critical judgements, apart from those involving estimations, which significantly affect the amounts recognised in these financial statements.

#### Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period are below:

##### (i) Useful lives of property, plant and equipment

Management estimates the useful lives of the property, plant and equipment to be within 5 to 50 years and reviews the useful lives of depreciable assets at end of each reporting period. At 31 December 2014, management assesses that the useful lives represent the expected utilisation of the assets to the Group. Actual results, however, may vary due to change in the business plan and strategies, expected level of usage and technological developments, resulting in adjustment to the Group's assets. A reduction in the estimated useful lives of property, plant and equipment would increase the recorded depreciation and decrease the value of property, plant and equipment.

##### (ii) Property development costs

The Group recognises property development revenue and expenses in the statements of comprehensive income by using the stage of completion method. The stage of completion is determined by the proportion that property development costs incurred, for work performed to date bear to the estimated total property development costs. Significant judgement is required in determining the stage of completion, the extent of the property development costs incurred, the estimated total property development revenue and costs, as well as the recoverability of the development projects. In making the judgement, the Group evaluates based on past experience and by relying on the work of specialists.

##### (iii) Impairment of loans and receivables

The Group assesses at end of each reporting period whether there is any objective evidence that a financial asset is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the receivables and default or significant delay in payments.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience of assets with similar credit risk characteristics.





# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 3. SIGNIFICANT ACCOUNTING POLICIES

### (a) Basis of consolidation

#### (i) Subsidiary companies

Subsidiary companies are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiary companies are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in business combination are measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets.

Acquisition-related costs are expensed off in profit or loss as incurred.

If the business combination is achieved in stages, previously held equity interest in the acquiree is re-measured at its acquisition date fair value and the resulting gain or loss is recognised in profit or loss.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with FRS 139 *Financial Instruments: Recognition and Measurement* either in profit or loss or other comprehensive income. Contingent consideration that is classified as equity is not re-measured, and its subsequent settlement is accounted for within equity.

Inter-company transactions, balances and unrealised gains or losses on transactions between Group companies are eliminated. Unrealised losses are eliminated only if there is no indication of impairment. Where necessary, accounting policies of subsidiary companies have been changed to ensure consistency with the policies adopted by the Group.

In the Company's separate financial statements, investments in subsidiary companies are stated at cost less accumulated impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts are recognised in profit or loss. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. See accounting policy Note 3(j)(i) to the financial statements on impairment of non-financial assets.

#### (ii) Changes in ownership interests in subsidiary companies without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary company is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### (a) Basis of consolidation (cont'd)

##### (iii) Disposal of subsidiary companies

If the Group loses control of a subsidiary company, the assets and liabilities of the subsidiary company, including any goodwill, and non-controlling interests are derecognised at their carrying value on the date that control is lost. Any remaining investment in the entity is recognised at fair value. The difference between the fair value of consideration received and the amounts derecognised and the remaining fair value of the investment is recognised as a gain or loss on disposal in profit or loss. Any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities.

##### (iv) Goodwill on consolidation

The excess of the aggregate of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total consideration transferred, non-controlling interest recognised and previously held interest measured at fair value is less than the fair value of the net assets of the subsidiary company acquired (ie. a bargain purchase), the gain is recognised in profit or loss. See accounting policy Note 3(j)(i) to the financial statements on impairment of non-financial assets.

##### (v) Non-controlling interests

Non-controlling interest is the equity in a subsidiary company not attributable, directly or indirectly, to the parent. On an acquisition-by-acquisition basis, the Group measures any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets. At the end of reporting period, non-controlling interest consists of amount calculated on the date of combinations and its share of changes in the subsidiary company's equity since the date of combination.

All earnings and losses of the subsidiary company are attributed to the parent and the non-controlling interest, even if the attribution of losses to the non-controlling interest results in a debit balance in the shareholders' equity. Profit or loss attribution to non-controlling interests for prior years is not restated.

##### (vi) Associates companies

Associates are entities in which the Group has significant influence, but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Significant influence is the power to participate in the financial and operating policy decisions of the associates but not the power to exercise control over those policies.

Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment in associates is initially at cost, and recognising the Group's share of its associates' post-acquisition results and its share of post-acquisition net results and other changes to comprehensive income against the carrying amount of the investments. When the Group's share of losses in an associate company equals or exceeds its interest in the associate company, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate company.

When the Group ceases to have significant influence over an associate company, it is accounted for as a disposal of the entire interest in that associate, with a resulting gain or loss being recognised in profit or loss. Any retaining investment is measured at fair value at that date and the fair value is regarded as its fair value on initial recognition as a financial asset. Any difference between the carrying amount of the associate upon loss of significant influence and the fair value of the retaining investment and proceeds from disposal is recognised in profit or loss.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (a) Basis of consolidation (cont'd)

#### (vi) Associate companies (cont'd)

When the Group's interest in an associate reduces but does not result in a loss of significant influence, any retained interest is not re-measured. Any gain or loss arising from the decrease in interest is recognised in profit or loss. Any gains or losses previously recognised in other comprehensive income are also reclassified proportionately to the profit or loss.

Unrealised gains and losses resulting from transactions between the Group and the associate are eliminated to the extent of the interest in the associate company, unless the transaction provides evidence of an impairment of the asset transferred.

In the Company's separate financial statements, investments in associates are stated at cost less impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

### (b) Foreign currency

#### (i) Foreign currency transactions and balances

Transactions in foreign currency are recorded in the functional currency of the respective Group entities using the exchange rates prevailing at the dates of the transactions. At each reporting date, monetary items denominated in foreign currencies are retranslated at the rates prevailing on that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the reporting date are included in profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operation. These are initially taken directly to the foreign currency translation reserve within equity until the disposal of the foreign operations, at which time they are recognised in profit or loss. Exchange differences arising on monetary items that form part of the Company's net investment in foreign operation are recognised in profit or loss in the Company's financial statements or the individual financial statements of the foreign operation, as appropriate.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the reporting period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income. Exchange differences arising from such non-monetary items are also recognised in other comprehensive income.

#### (ii) Foreign operations

The assets and liabilities of foreign operations are translated into RM at the rate of exchange prevailing at the reporting date. Income and expenses items are translated at the average rates for the period, unless exchange rates fluctuate significantly during that period, in which case the exchange rate at the dates of the transactions are used. Exchange differences arising on the translation are recognised in other comprehensive income.

On disposal of a foreign operation, the cumulative amount of exchange differences relating to that foreign operation, recognised in other comprehensive income and accumulated in equity shall be reclassified to profit or loss when the gain or loss on disposal is recognised.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (c) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses. The policy for the recognition and measurement of impairment is in accordance with Note 3(j).

#### (i) Recognition and measurement

Cost includes expenditures that are directly attributable to the acquisition of the asset and any other costs directly attributable to bringing the asset to working condition for its intended use, cost of replacing component parts of the assets, and the present value of the expected cost for the decommissioning of the assets after their use. The cost of self-constructed assets also includes the cost of materials and direct labour. For qualifying assets, borrowing costs are capitalised in accordance with the accounting policy on borrowing costs. All other repair and maintenance costs are recognised in profit or loss as incurred.

The cost of property, plant and equipment recognised as a result of a business combination is based on fair value at acquisition date. The fair value of property is the estimated amount for which a property could be exchanged on the date of valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The fair value of other items of plant and equipment is based on the quoted market prices for similar items.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Property, plant and equipment are derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Gains or losses arising on the disposal of property, plant and equipment are determined as the difference between the disposal proceeds and the carrying amount of the assets and are recognised in profit or loss. On disposal of a revalued asset, the amounts in revaluation reserve relating to those assets are transferred to retained profits.

#### (ii) Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The costs of the day-to-day servicing of property, plant and equipment are recognised in the profit or loss as incurred.

#### (iii) Depreciation

Depreciation is recognised in the profit or loss on a straight-line basis over the estimated useful lives of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives. Property, plant and equipment under construction are not depreciated until the assets are ready for their intended use. No depreciation is charged for freehold land and capital work-in-progress.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (c) Property, plant and equipment (cont'd)

#### (iii) Depreciation (cont'd)

Property, plant and equipment are depreciated based on the estimated useful lives of the assets as follows:

Leasehold land	Over the remaining lease
Buildings	50 years
Motor vehicles	5 to 10 years
Plant and machinery	5 to 20 years
Other assets	5 to 10 years

The residual values, useful lives and depreciation method are reviewed at each reporting period end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the property, plant and equipment.

#### (d) Land use rights

Land use rights are initially measured at cost. Following initial recognition, land use rights are measured at cost less accumulated amortisation and accumulated impairment losses. The land use rights are amortised over their lease terms.

#### (e) Land and property development costs

##### (i) Land held for property development

Land held for property development consists of land held for future development activities where no development activities has been undertaken or where development activities are not expected to be completed within normal operating cycle. Such land is classified as non-current asset and is stated at cost less any accumulated impairment losses. The policy of recognition and measurement of impairment is in accordance with Note 3(j).

Land held for property development is reclassified as current asset when the development activities have commenced or development activities are expected to commence within the period of twelve months after the end of financial year and where it can be demonstrated that the development activities can be completed within the normal operating cycle.

Cost associated with the acquisition of land includes the purchase price of the land, professional fees, stamp duties, commissions, conversion fees and other relevant levies.

##### (ii) Property development costs

Property development costs comprise all costs that are directly attributable to development activities or that can be allocated on a reasonable basis to such activities.

Property development costs shall be classified as non-current asset where no development activities have been carried out or development activities are not expected to commence within the period of twelve months after the end of financial year or where development activities are not expected to be completed within the normal operating cycle.

Property development costs shall be reclassified to current asset when the development activities have been commenced or development activities are expected to commence within the period of twelve months after the end of financial year or where the activities are expected to be completed within the normal operating cycle.



# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (e) Land and property development costs (cont'd)

#### (ii) Property development costs (cont'd)

When the financial outcome of development activity can be reliably estimated, property development revenue and expenses are recognised in the statements of comprehensive income by using the stage of completion. The stage of completion is determined by the proportion that property development costs incurred for work performed to date bear to the estimated total property development costs.

When the financial outcome of a development activity cannot be reliably estimated, property development revenue is recognised only to the extent of property development costs incurred that is probable will be recoverable, and property development costs on units sold are recognised as an expense in the period in which they are incurred.

Any expected loss on a development project including costs to be incurred over the defects liability period shall be recognised as an expense immediately.

Property development costs not recognised as an expense are recognised as an asset, which measured at the lower of cost and net realisable value.

When the revenue recognised in the statements of comprehensive income exceeds billings to purchasers, the balance is shown as accrued billings under current assets. When the billings to purchasers exceed the revenue recognised in the statement of comprehensive income, the balance is shown as progress billings under current liabilities.

### (f) Biological assets

Biological assets comprise breeder chickens and hatching eggs which are held to produce day old chicks for sale, as well as pullets and layers. Pullets consist of the purchase price of day old chicks plus growing costs which include feed and vaccines, direct labour cost and a proportion of farm overheads. Breeders chickens and layers are stated at cost adjusted for amortisation (calculated based on their economic egg laying lives less net realisable values).

### (g) Financial assets

Financial assets are recognised on the statements of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument.

Financial assets are initially recognised at fair value plus transaction costs except for financial assets at fair value through profit or loss, which are recognised at fair value. Transaction costs for financial assets at fair value through profit or loss are recognised immediately in profit or loss.

Embedded derivative is recognised separately from the host contract and accounted for as a derivative if, and only if, it is not closely related to the economic characteristics and risks of the host contract and the host contract is not categorised at fair value through profit or loss. The host contract, in the event an embedded derivative is recognised separately, is accounted for in accordance with policy applicable to the nature of the host contract.

The Group and the Company classifies its financial assets depends on the purpose for which it was acquired at initial recognition, into the following categories:

#### (i) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are presented as current assets, except for those maturing later than 12 months after the end of the reporting period which are presented as non-current assets.













# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (o) Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty.

The Company and its subsidiaries assess their revenue arrangements against specific criteria in order to determine if the Company and its subsidiaries are acting as principal or agent. The Group and the Company have concluded that they are acting as a principal in all of its revenue arrangements.

The following specific recognition criteria must also be met before revenue is recognised:

#### (i) Sale of goods

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer, usually on delivery of goods.

#### (ii) Sale of development properties

Revenue from sale of development properties is accounted for by the stage of completion method. The stage of completion is determined based on the total actual costs incurred to date over the estimated total property development costs.

#### (iii) Interest income

Interest income is recognised on accruals basis using the effective interest method.

#### (iv) Management fee

Management fee are recognised when services are rendered.

#### (v) Dividend income

Dividend income is recognised when the shareholder's right to receive payment is established.

#### (vi) Rental income

Rental income is accounted for on a straight-line basis over the lease terms. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease term on a straight-line basis.

### (p) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of the assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. All other borrowing costs are recognised in profit or loss in the period in which they are incurred. Borrowing costs consist of interest and other costs that the Group and the Company incurred in connection with the borrowing of funds.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or completed.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

### (q) Income taxes

Tax expense in profit or loss comprises current and deferred tax. Current tax and deferred tax is recognised in profit or loss except to the extent that it relates to a business combination or items recognised directly in equity or other comprehensive income.



# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (s) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-makers are responsible for allocating resources and assessing performance of the operating segments and make overall strategic decisions. The Group's operating segments are organised and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

## 4. PROPERTY, PLANT AND EQUIPMENT

Group	Freehold land RM'000	Leasehold land RM'000	Buildings RM'000	Plant and machinery RM'000	Motor vehicles RM'000	Other assets RM'000	Total RM'000
<b>Cost</b>							
At 1 January 2014	24,243	3,666	86,803	151,741	20,979	13,336	300,768
Additions	1,250	-	3,947	482	1,719	415	7,813
Disposal of subsidiaries	-	-	(1,119)	(2,808)	(371)	(392)	(4,690)
Disposals	-	-	-	-	(674)	(221)	(895)
Written off	-	-	-	(436)	(262)	(10)	(708)
Reclassification	-	-	-	803	-	(803)	-
Transfer to land held for property development	(782)	-	-	-	-	-	(782)
At 31 December 2014	24,711	3,666	89,631	149,782	21,391	12,325	301,506
<b>Accumulated depreciation</b>							
At 1 January 2014	-	823	40,157	94,051	14,922	10,702	160,655
Charge for the financial year	-	28	2,702	5,131	1,690	443	9,994
Disposal of subsidiaries	-	-	(1,118)	(2,387)	(371)	(391)	(4,267)
Disposals	-	-	-	-	(489)	(220)	(709)
Written off	-	-	-	(436)	(262)	(6)	(704)
At 31 December 2014	-	851	41,741	96,359	15,490	10,528	164,969
<b>Carrying amount</b>							
At 31 December 2014	24,711	2,815	47,890	53,423	5,901	1,797	136,537

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Group	Land and buildings RM'000	Leasehold land RM'000	Buildings RM'000	Plant and machinery RM'000	Motor vehicles RM'000	Other assets RM'000	Total RM'000
<b>Cost</b>							
At 1 January 2013	24,243	3,666	86,088	151,015	20,069	13,265	298,346
Additions	-	-	463	726	2,974	140	4,303
Transfer from inventories	-	-	252	-	-	-	252
Disposals	-	-	-	-	(1,765)	(2)	(1,767)
Written off	-	-	-	-	(299)	(67)	(366)
At 31 December 2013	24,243	3,666	86,803	151,741	20,979	13,336	300,768
<b>Accumulated depreciation</b>							
At 1 January 2013	-	770	37,258	89,268	15,355	10,461	153,112
Charge for the financial year	-	53	2,899	4,783	1,342	307	9,384
Disposals	-	-	-	-	(1,570)	(1)	(1,571)
Written off	-	-	-	-	(205)	(65)	(270)
At 31 December 2013	-	823	40,157	94,051	14,922	10,702	160,655
<b>Carrying amount</b>							
At 31 December 2013	24,243	2,843	46,646	57,690	6,057	2,634	140,113

Company	Buildings RM'000	Office Equipment RM'000	Total RM'000
<b>Cost</b>			
At 1 January /31 December 2014	410	246	656
<b>Accumulated depreciation</b>			
At 1 January 2014	126	246	372
Charge for the financial year	9	-	9
At 31 December 2014	135	246	381
<b>Carrying amount</b>			
At 31 December 2014	275	-	275



# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Company	Buildings RM'000	Office Equipment RM'000	Total RM'000
<b>Cost</b>			
At 1 January /31 December 2013	410	246	656
<b>Accumulated depreciation</b>			
At 1 January 2013	118	244	362
Charge for the financial year	8	2	10
At 31 December 2013	126	246	372
<b>Carrying amount</b>			
At 31 December 2013	284	-	284

a) Other assets consist of furniture, fixtures and fittings, office equipment, piping, fencing and tube well, renovations and improvements and capital work-in-progress. The cost of assets under capital work-in-progress herein amounts to RM660,000 (2013: RM660,000).

b) Assets pledged as securities to financial institutions

The carrying amounts of property, plant and equipment of the Group pledged as securities for bank borrowings as disclosed in Note 23 to the financial statements are:

	Group	
	2014 RM'000	2013 RM'000
Land and buildings	61,256	63,098
Plant and machinery	33,161	35,368
Other assets	907	1,009
	95,324	99,475

c) Assets held under financial leases

The net carrying amount of leased plant and machinery of the Group is as follows:

	Group	
	2014 RM'000	2013 RM'000
Motor vehicles	3,456	4,810
Plant and machinery	1,481	2,390
	4,937	7,200

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

d) The aggregate additional cost for the property, plant and equipment of the Group during the financial year acquired under finance lease arrangement, term loan financing and cash payment are as follows:

	<b>Group</b>	
	<b>2014</b>	<b>2013</b>
	<b>RM'000</b>	<b>RM'000</b>
Aggregate costs	7,813	4,303
Less: Hire purchase financing	(2,799)	(3,195)
Cash payments	5,014	1,108

## 5. LAND USE RIGHTS

	<b>Group</b>	
	<b>2014</b>	<b>2013</b>
	<b>RM'000</b>	<b>RM'000</b>
<b>Cost</b>		
At 1 January	191	191
Disposal of subsidiary	(69)	-
At 31 December	122	191
<b>Accumulated amortisation</b>		
At 1 January	49	37
Amortisation for the year	12	12
At 31 December	61	49
<b>Carrying amount</b>		
At 31 December	61	142

Land use rights have been pledged to secure the bank borrowings as disclosed in Note 23.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 6. INVESTMENT IN SUBSIDIARY COMPANIES

	Company	
	2014 RM'000	2013 RM'000
Unquoted shares, at cost		
At 1 January	116,704	115,063
Acquisition during the year	-	15
Capital contribution	-	1,626
Disposal during the year	(115)	-
	116,589	116,704
Accumulated impairment losses		
At 1 January	38,238	36,512
Impairment on contribution	-	1,626
Impairment for the year	-	100
Reversal of impairment	(100)	-
	38,138	38,238
	78,451	78,466

Details of the subsidiary companies are as follows:

Name of company	Country of incorporation	Effective interest		Principal activities
		2014 %	2013 %	
<b>Held by the Company</b>				
Sinmah Livestocks Sdn. Bhd.	Malaysia	100	100	Contract farming and trading of chicken feeds, day old chicks and vaccines.
Sinmah Multifeed Sdn. Bhd.	Malaysia	99.99	99.99	Wholesale of chicken feeds
Sinmah Egg Products Sdn. Bhd.	Malaysia	100	100	Investment holding
Farm's Best Food Industries Sdn. Bhd.	Malaysia	100	100	Poultry processing, contract farming, marketing and distribution of poultry products
Sinmah Development Sdn. Bhd.	Malaysia	100	100	Property development
Sinmah Breeders Sdn. Bhd.	Malaysia	100	100	Poultry breeding and hatchery operations
Sinmah Ventures Sdn. Bhd.*	Malaysia	-	100	Investment holding
Lynbridge Sdn. Bhd.*	Malaysia	-	100	Dormant
Farm's Best (Cambodia) Co., Ltd.*	Cambodia	-	100	Dormant

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 6. INVESTMENT IN SUBSIDIARY COMPANIES (CONT'D)

Details of the subsidiary companies are as follows (cont'd):

Name of company	Country of incorporation	Effective interest		Principal activities
		2014 %	2013 %	
<b>Held by the Company</b>				
Joint Farming Sdn. Bhd.	Malaysia	58.91	58.91	Dormant
Bersatu Segar Sdn. Bhd.	Malaysia	100	100	Trading of feeds, medication and poultry farming
Dee Huat Farming Trading Sdn. Bhd.	Malaysia	100	100	Dormant
Chem Ventures Sdn. Bhd.	Malaysia	100	100	Trading of chemicals, medication and related equipment
Syarikat Perniagaan Suann Sdn. Bhd.	Malaysia	51	51	Trading of feeds, medication and poultry farming
<b>Held by the Joint Farming Sdn. Bhd.</b>				
Joint Food Processing Sdn. Bhd.	Malaysia	60	60	Dormant
<b>Held by Syarikat Perniagaan Suann Sdn. Bhd.</b>				
Suann Food Processors Sdn. Bhd.	Malaysia	100	100	Dormant
<b>Held by Sinmah Multifeed Sdn. Bhd.</b>				
Premier Broilers Sdn. Bhd.*	Malaysia	-	100	Dormant
<b>Held by Sinmah Egg Products Sdn. Bhd.</b>				
Sinmah Poultry Farm Sdn. Bhd.	Malaysia	100	100	Poultry farming and investment holding
<b>Held by Farm's Best Food Industries Sdn. Bhd.</b>				
SM Broilers Sdn. Bhd.	Malaysia	100	100	Contract farming, marketing and distribution of poultry products
<b>Held by Sinmah Poultry Farm Sdn. Bhd. and SM Broilers Sdn. Bhd.</b>				
Farm's Best Eggmart Sdn. Bhd.*	Malaysia	-	100	Dormant

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 6. INVESTMENT IN SUBSIDIARY COMPANIES (CONT'D)

Details of the subsidiary companies are as follows (cont'd):

Name of company	Country of incorporation	Effective interest		Principal activities
		2014 %	2013 %	
<b>Held by Sinmah Development Sdn. Bhd.</b>				
Realtemas Realty Sdn. Bhd.	Malaysia	100	100	Property development
Cosmal Enterprise Sdn. Bhd.	Malaysia	100	100	Property development
Sinmah Builders Sdn. Bhd.	Malaysia	100	100	Building and general contracting and provision of management services
<b>Held by Sinmah Ventures Sdn. Bhd.</b>				
FB Food (Nanjing) Pte. Ltd.*	People's Republic of China	-	100	International trade, import and export of poultry products, value-added production and sales and marketing
Chix Unlimited Inc.*	Philippines	-	51	Hatchery operations

\*not audited by UHY

### (a) Disposal of subsidiary companies

During the financial year, the Group re-organised its internal group structure:

- (i) On 30 April 2014, the Company transferred its entire shareholdings in FARM'S BEST (Cambodia) Co., Ltd. to a subsidiary company, Sinmah Ventures Sdn. Bhd.
- (ii) On 30 April 2014, a subsidiary company, Sinmah Multifeed Sdn. Bhd. transferred its entire shareholdings in Premier Broilers Sdn. Bhd. to a subsidiary company, Lynbridge Sdn. Bhd.
- (iii) On 30 April 2014, 2 subsidiary companies, SM Broilers Sdn. Bhd. and Sinmah Poultry Farm Sdn. Bhd. transferred their entire shareholding in Farm's Best Eggmart Sdn. Bhd. to a subsidiary company, Lynbridge Sdn. Bhd.

During the financial year, the Group completed the following disposals:

- i) On 18 June 2014, the Company entered into Share Sale and Purchase agreement to dispose of its entire shareholdings in Lynbridge Sdn. Bhd. ('LSB') for a total cash consideration of RM2. Upon completion of the disposal, LSB and its wholly owned subsidiaries, Premier Broilers Sdn. Bhd. and Farm's Best Eggmart Sdn. Bhd. and associated company, SMNS Rubber Holdings Sdn. Bhd. ceased to be subsidiaries and associates of the Group.
- ii) On 27 August 2014, the Company entered into Share Sale and Purchase agreement to dispose of its entire shareholdings in Sinmah Ventures Sdn. Bhd. ('SVSB') for a total cash consideration of RM100,000. Upon completion of the disposal, SVSB and its wholly owned subsidiaries, FB Food (Nanjing) Pte. Ltd., Chix Unlimited Inc. and FARM'S BEST (Cambodia) Co., Ltd. and its associated company, SM Enterprise (Nanjing) Pte. Ltd. ceased to be subsidiaries and associates of the Group.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 6. INVESTMENT IN SUBSIDIARY COMPANIES (CONT'D)

### (a) Disposal of subsidiary companies (cont'd)

The effect of the disposal on the financial results of the Group in respect of the financial year is as follows:

	Group	
	2014 RM'000	2013 RM'000
Revenue	897	-
Other income	2	-
Operating expenses	(903)	-
	(4)	-
Loss from operation	(4)	-
Finance costs	(10)	-
	(14)	-
Loss before taxation	(14)	-
Taxation	(12)	-
	(26)	-
Net loss for the financial year	(26)	-

The assets and liabilities arising from the disposal of subsidiary companies are as follows:

	Group	
	2014 RM'000	2013 RM'000
Property, plant and equipment	309	-
Prepaid lease payments	37	-
Inventories	526	-
Trade receivables	2,099	-
Other receivables	675	-
Cash and bank balances	19	-
Foreign exchange reserve	129	-
Tax payables	(39)	-
Trade payables	(1,883)	-
Other payables	(1,376)	-
	496	-
Net assets	496	-
Less: Non-controlling interests	(352)	-
	144	-
Loss on disposal of investment in subsidiary companies	(44)	-
	100	-



# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 6. INVESTMENT IN SUBSIDIARY COMPANIES (CONT'D)

### (a) Disposal of subsidiary companies (cont'd)

The cash inflow arising from the disposal is as follows:

	Group	
	2014 RM'000	2013 RM'000
Disposal proceeds settled by cash	100	-
Less: Cash and cash equivalents of subsidiary companies disposed	(19)	-
Net cash inflow from disposal of investment in subsidiary companies	81	-

### (b) Non-controlling interests

The summarised financial information on subsidiary companies with material non-controlling interests ("NCI") is as follows:

Name of company	Proportion of ownership interests and voting rights held by non-controlling interests		(Loss)/Profit allocated to non-controlling interests		Accumulated non-controlling interests	
	2014	2013	2014	2013	2014	2013
	%	%	RM'000	RM'000	RM'000	RM'000
Syarikat Perniagaan Suann Sdn. Bhd.	49	49	262	288	241	(21)
Joint Farming Sdn. Bhd.	41.09	41.09	(523)	(14)	4,643	5,166
Individually immaterial subsidiaries with non-controlling interests					621	1,435
Total non-controlling interests					5,505	6,580

The summarised financial information for each subsidiary that has non-controlling interests that are material to the Group is set out below. The summarised financial information below represents amount before inter-company eliminations.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 6. INVESTMENT IN SUBSIDIARY COMPANIES (CONT'D)

### (b) Non-controlling interests (cont'd)

	Syarikat Perniagaan Suann Sdn. Bhd.		Joint Farming Sdn. Bhd.	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Total assets	5,945	5,524	11,309	12,699
Total liabilities	(13,316)	(13,433)	(6)	(126)
Net (liabilities)/assets	(7,371)	(7,909)	11,303	12,573
Equity attributable to owners of the parent	(7,612)	(7,888)	6,660	7,407
Non-controlling interests	241	(21)	4,643	5,166
	(7,371)	(7,909)	11,303	12,573
Revenue	37,119	35,516	-	-
(Loss)/Profit before taxation	537	588	(1,268)	(34)
Taxation	-	-	(2)	-
Net (loss)/profit for the financial year	537	588	(1,270)	(34)
Other comprehensive income	-	-	-	-
Total comprehensive (loss)/income	537	588	(1,270)	(34)
Net cash generated from/(used in) operating activities	(120)	180	(35)	(12)
Net cash used in investing activities	(99)	(44)	1,200	8
Net cash generated from/(used in) financing activities	(6)	-	-	-
Net increase/(decrease) in cash and cash equivalents	(225)	136	1,165	(4)

## 7. INVESTMENT IN ASSOCIATE COMPANIES

	Group	
	2014 RM'000	2013 RM'000
Unquoted shares in Malaysia, at cost	-	5,646
Share of post acquisition reserves	-	(5,401)
	-	245

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 7. INVESTMENT IN ASSOCIATE COMPANIES (CONT'D)

Details of the associate companies are as follows:

Name of company	Country of incorporation	Effective interest		Principal activities
		2014 %	2013 %	
<b>Held by Sinmah Ventures Sdn. Bhd.</b>				
S.M. Enterprise (Nanjing) Pte. Ltd	People's Republic of China	-	50	Dormant
<b>Held by Lynbridge Sdn. Bhd</b>				
SMNS Rubber Holdings Sdn. Bhd	Malaysia	-	49.9	Management of rubber small holdings
<b>Held by Joint Farming Sdn. Bhd</b>				
Ban Yen Sdn. Bhd	Malaysia	-	30.77	Poultry breeding and hatchery operations. Temporarily cease operation in prior years.

These associates have the same reporting period as the Group except for Ban Yen Sdn. Bhd. which has a reporting period end of 30 April.

\*\* The Group holds a 50% voting share in S.M. Enterprise (Nanjing) Pte. Ltd. However, the Group do not have majority representation on the entity's board of directors and the Group's approval is not required for the major operational decisions. Based on these facts and circumstances, management determined that, in substance, the Group can only exert significant influence to the entity.

During the financial year, the Group completed the following disposals:

- i) As disclosed in Note 6(a)(i), the Group disposed of the subsidiaries of which directly held the associates, S.M. Enterprise (Nanjing) Pte. Ltd. and SMNS Rubber Holdings Sdn. Bhd. Upon completion of the disposals, they ceased to be subsidiaries and associates of the Group.
- ii) On 19 August 2014, a subsidiary of the Company, Joint Farming Sdn. Bhd. entered into Share Sale agreement to dispose of its entire shareholdings in Ban Yen Sdn. Bhd. for a total cash consideration of RM1,200,000.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 7. INVESTMENT IN ASSOCIATE COMPANIES (CONT'D)

Summarised financial information of the Group's material associates S.M. Enterprise (Nanjing) Pte. Ltd., SMNS Rubber Holdings Sdn. Bhd. and Ban Yen Sdn. Bhd. is set out below. The summarised financial information represents the amounts in the FRS financial statements of the associates and not the Group's share of those amounts.

	S.M. Enterprise (Nanjing) Pte. Ltd.		SMNS Rubber Holdings Sdn. Bhd.		Ban Yen Sdn. Bhd.		Total	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Assets and liabilities</b>								
Non-current assets	-	-	-	-	-	1,129	-	1,129
Current assets	-	490	-	7	-	11	-	508
<b>Total assets</b>	<b>-</b>	<b>490</b>	<b>-</b>	<b>7</b>	<b>-</b>	<b>1,140</b>	<b>-</b>	<b>1,637</b>
Non-current liabilities	-	-	-	-	-	919	-	919
Current liabilities	-	-	-	9	-	1,932	-	1,941
<b>Total liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9</b>	<b>-</b>	<b>2,851</b>	<b>-</b>	<b>2,860</b>
<b>Net assets</b>	<b>-</b>	<b>490</b>	<b>-</b>	<b>(2)</b>	<b>-</b>	<b>(1,711)</b>	<b>-</b>	<b>(1,223)</b>
<b>Results</b>								
Revenue	-	-	-	4	-	3,601	-	3,605
Net loss for the year	-	(1)	-	(1,045)	-	(3,304)	-	(4,350)

The unrecognised share of losses of the associate companies is as follows:

	Group	
	2014 RM'000	2013 RM'000
At 1 January	-	-
Additions during the financial year	-	528
<b>At 31 December</b>	<b>-</b>	<b>528</b>

## 8. OTHER INVESTMENTS

	Group	
	2014 RM'000	2013 RM'000
<b>Financial assets at fair value through profit or loss</b>		
Shares quoted in Malaysia	-	25

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 9. GOODWILL

	Group	
	2014 RM'000	2013 RM'000
<b>Cost</b>		
At 1 January / 31 December	19,660	19,660
<b>Accumulated impairment losses</b>		
At 1 January	17,358	15,198
Impairment for the year	-	2,160
At 31 December	17,358	17,358
Net carrying amount	2,302	2,302

Goodwill acquired through business combinations has been allocated to the following CGUs as follows:

	Group	
	2014 RM'000	2013 RM'000
<b>Poultry Division</b>		
Sinmah Breeders Sdn. Bhd.	38	38
<b>Housing Development</b>		
Sinmah Development Sdn. Bhd.	2,264	2,264
Net carrying amount	2,302	2,302

### Impairment testing of goodwill

The recoverable amount of each CGU is determined based on value-in-use calculations using cash flow projections of financial budgets approved by senior management covering a 5-year period. The forecast growth rates used to extrapolated cash flows for the five year period and pre-tax discount rate applied to the cash flow projections are as follows:

	Poultry Division		Housing Division	
	2014	2013	2014	2013
Growth rate	5%	5%	-	-
Budgeted gross margins	10%	10%	11%	11%
Pre-tax discount rate	10%	10%	10%	10%

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 9. GOODWILL (CONT'D)

### Impairment testing of goodwill (cont'd)

The calculations of value in use for the CGUs are most sensitive to the following assumptions:

*Growth rates* - The forecast growth rates are based on published industry research and do not exceed the long term average growth rate of the industry relevant to the CGUs.

*Budgeted gross margins* - Gross margins are based on average values achieved in the 3 years preceding the start of the budget period. These are increased over the budgeted period for the anticipated efficiency improvements.

*Pre-tax discount rates* - The discount rate calculations is derived from its weighted average cost of capital (WACC) which takes into account both debt and equity. The cost of equity is derived from the expected return on investment by the Group's investors. The cost of debt is based on the interest-bearing borrowings the Group is obliged to service. Segment-specific risk is incorporated by applying individual beta factors. The beta factors are evaluated annually based on publically available market data.

*Market share assumptions* - When using industry data for growth rate (as noted above), management assesses how the CGU's position. Relative to its competitors might change over the budget period. Management expects the Group's share of the poultry and property market, on which the Group's products are depended upon, to be stable over the budget period.

### Impairment losses recognised

During the financial year, impairment losses of Nil (2013: RM2,160,000) were recognised.

## 10. DEFERRED TAX (ASSETS)/LIABILITIES

	Group	
	2014 RM'000	2013 RM'000
At 1 January	10,093	6,168
Recognised in profit or loss	1,920	3,925
At 31 December	12,013	10,093

The deferred tax assets and liabilities shown on the statement of financial position before the appropriate offsetting are as follows:

	Group	
	2014 RM'000	2013 RM'000
Deferred tax assets	(1,407)	(2,259)
Deferred tax liabilities	13,420	12,352
	12,013	10,093



# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 10. DEFERRED TAX (ASSETS)/LIABILITIES (CONT'D)

The components and movements of deferred tax liabilities and assets are as follows:

	Property, plant and equipment RM'000	Unutilised tax losses and capital allowance RM'000	Unabsorbed reinvestment allowance RM'000	Others RM'000	Total RM'000
At 1 January 2014	18,312	(4,652)	(1,712)	(1,855)	10,093
Recognised in profit and loss	(1,353)	603	815	1,855	1,920
At 31 December 2014	16,959	(4,049)	(897)	-	12,013
At 1 January 2013	19,891	(7,094)	(2,188)	(4,441)	6,168
Recognised in profit and loss	(1,579)	2,442	476	2,586	3,925
At 31 December 2013	18,312	(4,652)	(1,712)	(1,855)	10,093

Deferred tax assets have not been recognised in respect of the following temporary difference due to uncertainty of its recoverability:

	Group	
	2014 RM'000	2013 RM'000
Unutilised tax allowance capital allowances	91,528	78,757
Unabsorbed reinvestment allowances	7,746	7,746
Others	-	30
	99,274	86,533

## 11. LAND HELD FOR PROPERTY DEVELOPMENT

	Freehold Land RM'000	Leasehold Land RM'000	Total RM'000
<b>Group</b>			
<b>Cost</b>			
At 1 January 2013	-	5,102	5,102
Transfer to property development costs	-	(3,873)	(3,873)
At 31 December 2013/1 January 2014	-	1,229	1,229
Transfer from property, plant and equipment	782	-	782
Transfer to property development costs	-	(1,229)	(1,229)
At 31 December 2014	782	-	782

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 12. PROPERTY DEVELOPMENT COSTS

	Freehold Land RM'000	Leasehold Land RM'000	Development Costs RM'000	Total RM'000
<b>2014</b>				
<b>Cumulative property development costs</b>				
At 1 January	462	5,304	35,799	41,565
Transfer from land held for property development	-	1,229	-	1,229
Cost incurred during the year	5	240	20,249	20,494
Reversal of completed projects	(245)	(405)	(5,108)	(5,758)
At 31 December	222	6,368	50,940	57,530
<b>Cumulative costs recognised in profit or loss</b>				
At 1 January	-	(1,631)	(21,915)	(23,546)
Recognised during the year	-	(2,606)	(19,676)	(22,282)
Reversal of completed projects	-	405	5,108	5,513
At 31 December	-	(3,832)	(36,483)	(40,315)
<b>Property development costs as at 31 December 2014</b>	<b>222</b>	<b>2,536</b>	<b>14,457</b>	<b>17,215</b>
<b>2013</b>				
<b>Cumulative property development costs</b>				
At 1 January	581	2,139	24,834	27,554
Transfer from inventories	242	-	-	242
Transfer from land held for property development	-	3,873	-	3,873
Cost incurred during the year	-	-	20,503	20,503
Reversal of completed projects	(361)	(708)	(9,538)	(10,607)
At 31 December	462	5,304	35,799	41,565
<b>Cumulative costs recognised in profit or loss</b>				
At 1 January	(361)	(1,185)	(9,048)	(10,594)
Recognised during the year	-	(1,133)	(22,176)	(23,309)
Transfer from inventories	-	(21)	(229)	(250)
Reversal of completed projects	361	708	9,538	10,607
At 31 December	-	(1,631)	(21,915)	(23,546)
<b>Property development costs as at 31 December 2013</b>	<b>462</b>	<b>3,673</b>	<b>13,884</b>	<b>18,019</b>

The freehold and leasehold land have been pledged to secure bank borrowings as disclosed in Note 23.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 13. BIOLOGICAL ASSETS

	Group	
	2014 RM'000	2013 RM'000
<b>At cost</b>		
Hatching eggs	1,817	1,819
<b>At cost less amortisation</b>		
Layers	16	4,068
Breeders	7,455	7,875
	9,288	13,762

## 14. INVENTORIES

	Group	
	2014 RM'000	2013 RM'000
<b>At cost</b>		
Raw materials, medical supplies and chemicals	3,407	4,480
Processed chickens	8,750	5,949
Trading eggs	12	85
Consumable supplies	4,426	3,295
Completed houses and shops	466	141
Ingredient stocks and others	972	1,080
	18,033	15,030

## 15. TRADE RECEIVABLE

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Trade receivables	183,919	185,239	-	-
Less: Accumulated impairment	(22,203)	(25,251)	-	-
	161,716	159,988	-	-

Trade receivables are non-interest bearing and are generally on 30 to 120 (2013: 30 to 120 days) term. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 15. TRADE RECEIVABLE (CONT'D)

Movements in the allowance for impairment losses of trade receivables are as follows:

	Group	
	2014 RM'000	2013 RM'000
At 1 January	25,251	25,432
Impairment during the financial year	1,805	179
Reversal of impairment	(3)	(290)
Written off	(4,850)	(70)
	22,203	25,251

Analysis of the trade receivables ageing at the end of the financial year is as follows:

	Group	
	2014 RM'000	2013 RM'000
Neither past due nor impaired	78,689	81,326
Past due less than 30 days not impaired	16,530	22,092
Past due for 31-60 days not impaired	22,362	7,271
Past due for more than 60 days not impaired	44,135	49,299
	83,027	78,662
Impaired	161,716	159,988
	22,203	25,251
	183,919	185,239

Trade receivables that are neither past due nor impaired are creditworthy debtors with good payment records with the Group.

As at 31 December 2014, trade receivables of RM83,027,000 (2013: RM78,662,000) were past due but not impaired. These relate to a number of independent customers from whom there is no recent history of default.

The trade receivables of the Group that are individually assessed to be impaired amounting to RM22,203,000 (2013: RM25,251,000), relates to customers that are in financial difficulties, have defaulted on payments and / or have on the billings. These balances are expected to be recovered through the debts recovery process.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 16. OTHER RECEIVABLES

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Other receivable	1,134	5,705	-	-
Prepayments	352	1,697	6	5
Refundable deposits	1,875	3,275	8	8
	3,361	10,677	14	13
Less: Accumulated impairment	(1,208)	(1,208)	-	-
	2,153	9,469	14	13

Movement in the allowance for impairment losses of other receivable are as follows:

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
At 1 January	1,208	2,033	-	-
Impairment during the financial year	-	1,001	-	-
Written off	-	(1,826)	-	-
	1,208	1,208	-	-
At 31 December	1,208	1,208	-	-

## 17. AMOUNT DUE FROM SUBSIDIARY COMPANIES

	Company	
	2014 RM'000	2013 RM'000
<b>Amount due from subsidiary companies</b>		
Non-interest bearing and non trade related	17,162	16,919
Less: Accumulated impairment losses	-	(1,307)
	17,162	15,612
<b>Amount due to subsidiary companies</b>		
Non-interest bearing and non trade related	12,536	8,495
	12,536	8,495

Amount due from/(to) subsidiaries companies are non-interest bearing, unsecured and repayable on demand.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 18. HELD-TO-MATURITY INVESTMENTS

Held-to-maturity investments consist of deposits with licensed financial institutions with maturity period of more than three months are as follows:

	Group	
	2014 RM'000	2013 RM'000
Deposits with licensed commercial banks	53,698	45,271

The weighted average effective interest rates of held-to-maturity investments are ranging from 3.04% to 3.15% (2013: 3.04%). The maturity period of held-to-maturity investments is 365 days (2013: 365 days).

Deposits with licensed financial institutions of the Group are pledged to secure banking facilities granted to the Group as disclosed in Note 23.

## 19. DEPOSITS, BANK AND CASH BALANCES

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Cash and bank balances	5,545	4,170	3	3
Deposits with licensed banks	1,208	-	-	-
	6,753	4,170	3	3

Included in cash and bank balances of the Group is an amount of RM2,862,162 (2013: RM994,000) held pursuant to Section 7A of the Housing Development (Control and Licensing) Act 1966 and therefore restricted from use in other operations.

Deposits with licensed bank have maturity periods of 1 month (2013: Nil) and earned interest at effective interest rate of 3.1% (2013: Nil).

## 20. SHARE CAPITAL

	Group and Company			
	Number of Shares		Amount	
	2014 Unit	2013 Unit	2014 RM	2013 RM
Ordinary shares of RM1.00 each				
<b>Authorised</b>	500,000	500,000	500,000	500,000
<b>Issued and fully paid</b>				
At 1 January	61,083	55,530	61,083	55,530
Private share placement	-	5,553	-	5,553
At 31 December	61,083	61,083	61,083	61,083



# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 20. SHARE CAPITAL (CONT'D)

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions and rank equally with regard to the Company's residual assets.

## 21. SHARE PREMIUM

This is a non-distributable reserve which arose from the issue of the Company's shares at a premium net of share listing expenses:

	<b>Group and Company</b>	
	<b>2014</b>	<b>2013</b>
	<b>RM'000</b>	<b>RM'000</b>
<b>Non-distributable</b>		
At 1 January	62,410	62,641
Private share placement	-	1,222
Share issuance expenses	-	(231)
Issuance of warrants	-	(1,222)
At 31 December	62,410	62,410

## 22. OTHER RESERVES

### a) Foreign currency translation reserve

The foreign currency translation reserve represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

### b) Warrant reserve

Warrant reserve represents reserve allocated to free detachable warrants issued with existing and new issue of Company's shares.

In the financial year 2013, the Company

- i) issued 11,106,052 free warrants on the basis of one (1) free warrant for every five (5) existing ordinary shares of RM1.00 each in the Company.
- ii) issued 5,553,000 ordinary shares of RM1.00 each in the Company by way of a private placement together with 16,659,000 free detachable warrants on the basis of three (3) warrants for every one (1) placement share issued.

Each Warrant entitles the registered holder to subscribe for one new ordinary shares of RM1 each in the Company at an exercise price of RM1 per ordinary share subject to adjustments in accordance with the provisions of the Deed Poll. The Warrants may be exercised at any time within 5 years commencing on and including the date of first issuance of the Warrants. Warrants not exercised during the exercise period will thereafter lapse and cease to be valid. All Warrants mature on 14 July 2018.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 22. OTHER RESERVES (CONT'D)

### b) Warrant reserve (cont'd)

The new ordinary shares allotted and issued upon exercise of the Warrants shall rank pari passu in all respects with the then existing ordinary shares of the Company, save and except that they shall not be entitled to any dividends, rights, allotments and/or other distributions, the entitlement date of which is prior to the date of allotment of the new ordinary shares arising from exercise of the Warrants.

As at 31 December 2014, the total number of Warrants that remain unexercised was 27,765,052 (2013: 27,765,052).

## 23. BANK BORROWINGS

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Secured</b>				
Bank overdrafts	19,958	20,098	2,315	4,991
Banker's acceptance	38,244	28,872	-	-
Revolving credits	116,944	116,961	-	-
Term loans	64,413	70,014	100	769
Trust receipt	6,102	7,650	-	-
	245,661	243,595	2,415	5,760
Analysed as				
<b>Repayable within twelve months</b>				
Bank overdrafts	19,958	20,098	2,315	4,991
Banker's acceptance	38,244	28,872	-	-
Revolving credits	116,944	116,961	-	-
Term loans	3,356	9,524	100	769
Trust receipt	6,102	7,650	-	-
	184,604	183,105	2,415	5,760
<b>Repayable after twelve months</b>				
Term loans	61,057	60,490	-	-
	245,661	243,595	2,415	5,760
<b>Total bank borrowings</b>	245,661	243,595	2,415	5,760

The bank overdrafts, banker's acceptance, revolving credits, term loans and trust receipts are secured by the following:

- a) Fixed and floating charges over certain assets and also negative pledges over the assets of the Group. The borrowings of the subsidiaries are additionally guaranteed by the Company.
- b) Corporate guarantees from the Company's certain existing operating subsidiaries;
- c) Undertaking by the holding company to fully repay the facilities should the Company be unable to meet its obligations; and
- d) Cross defaults, rights of set-off, negative pledges and pari passu ranking with all other debts of the Company, except where the obligations are preferred by applicable laws.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 23. BANK BORROWINGS (CONT'D)

Range of interest rates during the financial year is as follows:

	Group		Company	
	2014	2013	2014	2013
	%	%	%	%
Bank overdrafts	9.40	9.15	9.40	9.15
Banker's acceptance	5.10	4.83	-	-
Revolving credits	8.35	8.10	-	-
Term loans	8.33	8.08	8.33	8.08
Trust receipt	9.35	9.10	-	-

## 24. FINANCE LEASE PAYABLES

	Group	
	2014	2013
	RM'000	RM'000
<b>(a) Minimum lease payments:</b>		
Within one year	2,153	2,734
Between one and five years	1,667	1,880
After five years	2,085	2,518
	5,905	7,132
Less: Future finance charges	(595)	(674)
Present value of minimum lease payments	5,310	6,458
<b>(b) Present value of minimum lease payments:</b>		
Within one year	1,778	2,363
Between one and five years	1,324	1,691
After five years	2,208	2,404
	5,310	6,458
Analysed as:		
Repayable within twelve months	1,778	2,363
Repayable after twelve months	3,532	4,095
	5,310	6,458

The hire purchase liabilities interest are charges at rates ranging from 2.40% to 4.75% (2013: 2.40% to 4.75%) per annum.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 25. TRADE PAYABLE

	Group	
	2014 RM'000	2013 RM'000
Trade payables	26,190	29,170
Retention sum	1,746	1,432
	27,936	30,602

Trade payables are non-interest bearing and are normally settled on 30 to 90 (2013: 30 to 90) day terms. Other credit terms are negotiated with the trade payables.

## 26. OTHER PAYABLE

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Other payables	11,370	13,048	72	330
Accruals	7,850	8,261	123	123
	19,220	21,309	195	453

## 27. AMOUNT DUE TO HOLDING COMPANY

Amount due to holding company is non-interest bearing, unsecured and repayable on demand.

## 28. REVENUE

Continuing operations	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Sales of goods	395,105	428,922	-	-
Sales of completed houses and development revenue	23,321	26,459	-	-
Dividend from subsidiary companies	-	-	-	2,500
	418,426	455,381	-	2,500

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 29. FINANCE COSTS

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Interest expenses on:				
Bank overdrafts	2,406	1,829	363	595
Bankers' acceptance	1,615	1,898	-	-
Term loans	4,141	6,660	28	85
Obligations under finance leases	360	358	-	-
Revolving credits	9,523	9,460	-	-
Trust receipts	587	727	-	-
Others	181	50	-	-
Interest recouped by subsidiaries	-	-	192	217
	18,813	20,982	583	897

## 30. PROFIT/(LOSS) BEFORE TAXATION

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Auditors' remuneration				
- statutory				
- current year	187	202	15	15
- underprovision in prior year	105	27	61	4
- others	-	41	-	41
Impairment loss on				
- investment in subsidiaries	-	-	-	100
- capital contribution in subsidiaries	-	-	-	1,626
- goodwill	-	2,160	-	-
- trade receivables	1,805	179	-	-
- other receivables	-	1,001	-	-
- investment in associates	245	-	-	-
Depreciation and amortisation:				
- property, plant and equipment	9,994	9,384	9	10
- land use rights	12	12	-	-
Employee benefits expenses (Note 33)	25,969	29,045	-	-
(Gain)/Loss on disposal of:				
- property, plant and equipment	(137)	(206)	-	-
- subsidiary companies	44	-	(100)	-
- associate company	(1,200)	-	-	-
Loss on foreign exchange:				
- unrealised	-	6	-	-
- realised	-	41	-	-

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 30. PROFIT/(LOSS) BEFORE TAXATION (CONT'D)

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Minimum operating lease payments:				
- land and buildings	556	448	-	-
- plant and machinery	-	1,661	-	-
- motor vehicles	-	184	-	-
Non-executive director remuneration	108	108	108	108
Property, plant and equipment written off	4	96	-	-
Quoted investment written off	25	-	-	-
Reversal of impairment losses of				
- trade receivables	(3)	(290)	-	-
- amount due from subsidiaries	-	-	(1,307)	-

## 31. TAXATION

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Tax expenses recognised in profit or loss</b>				
Current year provision:				
- Malaysian income tax	2,083	2,860	-	500
- Under/(Over)provision in prior year	(186)	267	255	-
	1,897	3,127	255	500
<b>Deferred tax (Note 10):</b>				
Origination and reversal of temporary differences	1,677	2,185	-	-
Underprovision in prior year	243	1,740	-	-
	1,920	3,925	-	-
	3,817	7,052	255	500

Malaysian income tax is calculated at the statutory rate of 25% (2013: 25%) of the estimated assessable profits for the financial year. Taxation for other jurisdiction is calculated at the rates prevailing in the respective jurisdictions.



# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 31. TAXATION (CONT'D)

A reconciliation of income tax expenses applicable to profit/(loss) before tax at the statutory tax rate to income tax expenses at the effective income tax of the Group and the Company are as follows:

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Profit/(Loss) before taxation	5,433	11,356	636	(831)
Taxation at statutory tax rate of 25% (2013: 25%)	1,400	2,839	200	(208)
Income not subject to tax	-	(14)	(371)	-
Expenses not deductible for tax purposes	2,360	3,473	171	708
Share of results of associates	-	253	-	-
Effects of tax relief	-	(5)	-	-
Utilisation of previously unrecognised deferred tax assets	-	(1,501)	-	-
Underprovision in prior year				
- current tax	(186)	267	255	-
- deferred tax	243	1,740	-	-
Tax expense for the financial year	3,817	7,052	255	500

## 32. EARNINGS PER SHARE

The basic earnings per share are calculated based on the consolidated profit for the financial year attributable to the owners of the parent and the weighted average number of ordinary shares in issue during the financial year as follows:

	Group	
	2014	2013
Profit attributable to ordinary shareholders (RM'000)	2,230	4,330
Weighted average number of ordinary shares in issue (in thousands of shares)*	61,083	57,949
Basic earnings per ordinary share (in sen)	3.7	7.5

\* The weighted average number of ordinary shares takes into account the weighted average effect of changes in share capital in year 2013.

Diluted earnings per share are the same as the basic earnings per share as there are no dilutive potential ordinary shares outstanding during the year.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 33. EMPLOYEE BENEFITS EXPENSES

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Salaries, wages and other emoluments	21,353	25,491	108	108
Defined contribution plan	2,037	2,439	-	-
Other benefits	2,579	1,115	-	-
<b>Total staff costs for financial year</b>	<b>25,969</b>	<b>29,045</b>	<b>108</b>	<b>108</b>

Included in the employee benefits expenses is aggregate amount of remuneration received and receivable by the Executive Director of the Company and of the subsidiary companies during the financial year as below:

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
<b>Executive Directors</b>				
<u>Existing Directors of the Company</u>				
Salary and other emoluments	2,661	2,685	-	-
Defined contribution plans	308	318	-	-
Estimated money value of benefit-in-kind	3	4	-	-
	<b>2,972</b>	<b>3,007</b>	<b>-</b>	<b>-</b>
<u>Existing Directors of subsidiary companies</u>				
Salary and other emoluments	353	346	-	-
Defined contribution plans	42	40	-	-
	<b>395</b>	<b>386</b>	<b>-</b>	<b>-</b>

## 34. RELATED PARTY DISCLOSURE

### (a) Identity of related parties

For the purposes of these financial statements, parties are considered to be related to the Group if the Group or the Company have the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group and either directly or indirectly. The key management personnel include all the Directors of the Group and certain members of senior management of the Group.

The Group has related party relationship with its holding Company, subsidiary companies, associates and key management personnel.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 34. RELATED PARTY DISCLOSURE (CONT'D)

### (b) Significant related party transaction

Related party transactions have been entered into in the normal course of business under normal trade terms. In addition to the related party balances disclosed elsewhere in the financial statements, the significant party transaction of the Group and the Company are as follows:

	2014 RM'000	2013 RM'000
<b>Group</b>		
<b>Transaction with holding company:</b>		
Advance from holding company	-	10,606
Repayment to holding company	(5,377)	(10,582)
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<b>Transaction with other related company</b>		
Rental paid to a director of a susidiary	9	36
<hr/>		
<b>Company</b>		
<b>Transaction with subsidiary companies</b>		
Advances from subsidiaries	2,745	881
Advances to subsidiaries	(182)	(84)
Repayment through contra within subsidiaries	(121)	-
Payments on behalf of subsidiaries	(218)	(6,652)
Payments on behalf by subsidiaries	1,204	1,388
Gross dividend from subsidiaries	-	2,500
Interest recouped from subsidiaries	(192)	(217)
Interest recouped by subsidiary	67	106
Allocation of centralised service cost by subsidiaries	-	390
<hr/>		

### (c) Compensation of key management personnel

Remuneration of Directors and key management personnel are as follows:

	Group	
	2014 RM'000	2013 RM'000
Salary, fees and other emoluments	3,014	3,031
Defined contribution plans	350	358
Estimated money value of benefit-in-kind	3	4
<hr/>		
	3,367	3,393
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# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 35. SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services, and has three reportable operating segments as follows:

Poultry	This consists of manufacturing and wholesale of animal feeds, poultry breeding, hatchery operations, contract farming, poultry processing and trading of feeds, day-old chicks, medications and vaccines.
Housing development	This consists of development and construction of residential and commercial properties
Other business segments	This includes investment holding and provision of management services, and trading of chemicals, medication and related equipment, none of which are of a sufficient size to be reported separately.

Management monitors the operating results of its business units separately for the purposes of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the consolidated financial statements.

Transactions between segments are carried out on agreed terms between both parties. The effects of such inter-segment transactions are eliminated on consolidation. The measurement basis and classification are consistent with those adopted in the previous financial year.

Group	Poultry RM'000	Housing development RM'000	Others RM'000	Eliminations RM'000	Total RM'000
<b>2014</b>					
<b>Revenue</b>					
Sales	394,208	23,321	897	-	418,426
Inter-segment sales	843,408	19,584	7,583	(870,575)	-
<b>Total revenue</b>	<b>1,237,616</b>	<b>42,905</b>	<b>8,480</b>	<b>(870,575)</b>	<b>418,426</b>
<b>Results</b>					
Interest income	1,330	137	-	-	1,467
Depreciation and amortisation	9,785	156	65	-	10,006
Share of results of associates	-	-	-	-	-
<b>Segment profit/(loss)</b>	<b>(44,736)</b>	<b>3,155</b>	<b>314</b>	<b>46,700</b>	<b>5,433</b>
<b>Assets</b>					
Additional to non-current assets	7,753	42	18	-	7,813
<b>Segment assets</b>	<b>567,026</b>	<b>67,484</b>	<b>100,777</b>	<b>(321,824)</b>	<b>413,463</b>
<b>Liabilities</b>					
<b>Segment liabilities</b>	<b>503,962</b>	<b>41,422</b>	<b>6,747</b>	<b>(239,320)</b>	<b>312,811</b>

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 35. SEGMENT INFORMATION (CONT'D)

Group	Poultry RM'000	Housing development RM'000	Others RM'000	Eliminations RM'000	Total RM'000
<b>2013</b>					
<b>Revenue</b>					
Sales	423,423	26,459	5,499	-	455,381
Inter-segment sales	916,338	15,457	7,851	(939,646)	-
<b>Total revenue</b>	<b>1,339,761</b>	<b>41,916</b>	<b>13,350</b>	<b>(939,646)</b>	<b>455,381</b>
<b>Results</b>					
Interest income	1,271	61	5	-	1,337
Depreciation and amortisation	9,223	153	20	-	9,396
Share of results of associates	(490)	-	(2)	(519)	(1,011)
Segment profit/(loss)	10,785	1,726	31,258	(32,413)	11,356
	20,789	1,940	31,281	(32,932)	21,078
<b>Assets</b>					
Investment in associates	490	-	766	(1,011)	245
Additional to non-current assets	3,795	283	225	-	4,303
Segment assets	565,819	58,195	116,910	(319,988)	420,936
<b>Liabilities</b>					
Segment liabilities	496,926	34,907	25,402	(235,232)	322,003

### Adjustments and eliminations

Interest income, finance costs and fair value gains and losses on financial assets are not allocated to individual segments as the underlying instruments are managed on a group basis.

Current taxes, deferred taxes and certain financial assets and liabilities are not allocated to those segments as they are also managed on a group basis.

Capital expenditure consists of additions of property, plant and equipment.

Inter-segment revenues are eliminated on consolidation.

### Geographic information

No disclosure on geographical segment information as the Group operates predominantly in Malaysia.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 36. FINANCIAL INSTRUMENTS

### (a) Classification of financial assets

Financial assets and financial liabilities are measured on an ongoing basis either at fair value or at amortised cost. The principal accounting policies in Note 3 describe how the classes of financial instruments are measured, and how income and expense, including fair value gains and losses, are recognised.

The following table analyses the financial assets and liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis:

Group	Loans and receivable RM'000	Available- for-sale RM'000	Held-to- maturity RM'000	Financial liabilities at amortised costs RM'000	Total RM'000
<b>2014</b>					
<b>Financial Assets</b>					
Trade receivables	161,716	-	-	-	161,716
Other receivables	2,153	-	-	-	2,153
Held-to-maturity investments	-	-	53,698	-	53,698
Deposits, bank and cash balances	6,753	-	-	-	6,753
	170,622	-	53,698	-	224,320
<b>Financial Liabilities</b>					
Trade payables	-	-	-	27,936	27,936
Other payables	-	-	-	19,220	19,220
Finance lease payables	-	-	-	5,310	5,310
Bank borrowings	-	-	-	245,661	245,661
	-	-	-	298,127	298,127
<b>2013</b>					
<b>Financial Assets</b>					
Quoted investment	-	25	-	-	25
Trade receivables	159,988	-	-	-	159,988
Other receivables	9,469	-	-	-	9,469
Held-to-maturity investments	-	-	45,271	-	45,271
Deposits, bank and cash balances	4,170	-	-	-	4,170
	173,627	25	45,271	-	218,923
<b>Financial Liabilities</b>					
Trade payables	-	-	-	30,602	30,602
Other payables	-	-	-	21,309	21,309
Finance lease payables	-	-	-	6,458	6,458
Bank borrowings	-	-	-	243,595	243,595
	-	-	-	301,964	301,964

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 36. FINANCIAL INSTRUMENTS (CONT'D)

### (a) Classification of financial assets (cont'd)

Company	Loans and receivable RM'000	Available- for-sale RM'000	Held-to- maturity RM'000	Financial liabilities at amortised costs RM'000	Total RM'000
<b>2014</b>					
<b>Financial Assets</b>					
Other receivables	14	-	-	-	14
Amount due from subsidiary companies	17,162	-	-	-	17,162
Deposits, bank and cash balances	3	-	-	-	3
	17,179	-	-	-	17,179
<b>Financial Liabilities</b>					
Other payables	-	-	-	195	195
Amount due to subsidiary companies	-	-	-	12,536	12,536
Bank borrowings	-	-	-	2,415	2,415
	-	-	-	15,146	15,146
<b>2013</b>					
<b>Financial Assets</b>					
Other receivables	13	-	-	-	13
Amount due from subsidiary companies	15,612	-	-	-	15,612
Deposits, bank and cash balances	3	-	-	-	3
	15,628	-	-	-	15,628
<b>Financial Liabilities</b>					
Other payables	-	-	-	453	453
Amount due to subsidiary companies	-	-	-	8,495	8,495
Bank borrowings	-	-	-	5,760	5,760
	-	-	-	14,708	14,708

### (b) Financial risk management objectives and policies

The Group's financial risk management policy is to ensure that adequate financial resources are available for the development of the Group's operations whilst managing its credit, liquidity, foreign currency, interest rate and market price risks. The Group operates within clearly defined guidelines that are approved by the Board and the Group's policy is not to engage in speculative transactions.





# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 36. FINANCIAL INSTRUMENTS (CONT'D)

### (b) Financial risk management objectives and policies (cont'd)

#### (ii) Liquidity risk (cont'd)

The following table analyses the remaining contractual maturity for financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group and the Company can be required to pay.

	On demand or within 1 year RM'000	1 to 5 years RM'000	After 5 years RM'000	Total contractual cash flows RM'000	Total carrying amounts RM'000
<b>Group</b>					
<b>2014</b>					
Trade payables	27,936	-	-	27,936	27,936
Other payables	19,220	-	-	19,220	19,220
Finance lease payables	2,153	3,752	-	5,905	5,310
Bank borrowings	191,934	59,739	17,161	268,834	245,661
	241,243	63,491	17,161	321,895	298,127
<b>2013</b>					
Trade payables	30,602	-	-	30,602	30,602
Other payables	21,309	-	-	21,309	21,309
Finance lease payables	2,734	4,398	-	7,132	6,458
Bank borrowings	190,185	57,331	19,035	266,551	243,595
	244,830	61,729	19,035	325,594	301,964
<b>Company</b>					
<b>2014</b>					
Other payables	195	-	-	195	195
Amount due to subsidiary companies	12,536	-	-	12,536	12,536
Bank borrowings	2,415	-	-	2,415	2,415
	15,146	-	-	15,146	15,146
<b>2013</b>					
Other payables	453	-	-	453	453
Amount due to subsidiary companies	8,495	-	-	8,495	8,495
Bank borrowings	5,760	-	-	5,760	5,760
	14,708	-	-	14,708	14,708

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 36. FINANCIAL INSTRUMENTS (CONT'D)

### (b) Financial risk management objectives and policies (cont'd)

#### (iii) Market risk

##### (a) Foreign currency risk

The Group is exposed to foreign currency risk on transactions that are denominated in currencies other than the respective functional currencies of Group entities. The currencies giving rise to this risk is primarily United States Dollar (USD).

The Group has not entered into any derivative instruments for hedging or trading purposes. Where possible, the Group will apply natural hedging by selling and purchasing in the same currency. However, the exposure to foreign currency risk is monitored from time to time by management.

The carrying amounts of the Group's foreign currency denominated financial assets and financial liabilities at the end of the reporting period are as follows:

	USD	
	Group RM'000	Company RM'000
<b>2014</b>		
Trade payables	(886)	-
Bank borrowings	(100)	(100)
	(986)	(100)
<b>2013</b>		
Trade payables	(1,598)	-
Bank borrowings	(769)	(769)
	(2,367)	(769)

The following table demonstrates the sensitivity of the Group's profit before tax to a reasonably possible change in the USD, exchange rates against RM, with all other variables held constant.

	Group	
	2014 RM'000	2013 RM'000
USD - strengthened 5%	(49)	(119)
- weakened 5%	49	119
	-	-

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 36. FINANCIAL INSTRUMENTS (CONT'D)

### (b) Financial risk management objectives and policies (cont'd)

#### (iii) Market risk (cont'd)

##### (b) Interest rate risk

The Group's and the Company's fixed rate deposits placed with licensed banks and borrowings are exposed to a risk of change in their fair value due to changes in interest rates. The Group's and the Company's variable rate borrowings are exposed to a risk of change in cash flows due to changes in interest rates.

The Group manages the interest rate risk of its deposits with licensed financial institutions by placing them at the most competitive interest rates obtainable, which yield better returns than cash at bank and maintaining a prudent mix of short and long term deposits.

The Group manages its interest rate risk exposure from interest bearing borrowings by obtaining financing with the most favourable interest rates in the market. The Group constantly monitors its interest rate risk by reviewing its debts portfolio to ensure favourable rates are obtained. The Group does not utilise interest swap contracts or other derivative instruments for trading or speculative purposes.

The carrying amounts of the Group's and of the Company's financial instruments that are exposed to interest rate risk are as follows:

	2014 RM'000	2013 RM'000
<b>Group</b>		
<b>Financial Asset</b>		
Deposits with licensed bank	1,208	-
Held-to-maturity investments	53,698	45,271
	54,906	45,271
 <b>Financial Liability</b>		
Bank borrowings	245,661	243,595
 <b>Company</b>		
<b>Financial Liability</b>		
Bank borrowings	2,415	5,760

A change in 1% interest rate at the end of the reporting period would have decreased the Group' and the Company's profit before tax by RM1,863,000 and RM24,000 (2013: RM1,983,000 and RM58,000) respectively, arising mainly as a result of higher interest expense on floating rate loans and borrowings. This analysis assumes that all other variables remain constant. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 36. FINANCIAL INSTRUMENTS (CONT'D)

### (b) Financial risk management objectives and policies (cont'd)

#### (iii) Market risk (cont'd)

##### c) Fair value of financial instruments

The carrying amounts of short term receivables and payables, cash and cash equivalents and short term borrowings approximate their fair value due to the relatively short term nature of these financial instruments and insignificant impact of discounting.

It was not practicable to estimate the fair value of investment in unquoted equity due to the lack of comparable quoted prices in an active market and fair value cannot be reliably measured.

	Fair value of financial instruments carried at fair value			Fair value of financial instruments not carried at fair value			Total fair value amount RM'000
	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	
<b>2014</b>							
<b>Group</b>							
<b>Financial liabilities</b>							
Finance lease payables	-	-	-	-	3,188	-	3,188
	-	-	-	-	-	3,188	3,188
<b>2013</b>							
<b>Group</b>							
<b>Financial assets</b>							
Quoted investments	25	-	-	-	-	-	25
	25	-	-	-	-	-	25
<b>Financial liabilities</b>							
Finance lease payables	-	-	-	-	3,417	-	3,417
	-	-	-	-	-	3,417	3,417

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 36. FINANCIAL INSTRUMENTS (CONT'D)

### (c) Fair value of financial instruments (cont'd)

(i) Policy on transfer between levels

The fair value of an asset to be transferred between levels is determined as of the date of the event or change in circumstances that caused the transfer.

There were no transfers between levels during current and previous financial years.

(ii) Level 1 fair value

Level 1 fair value is derived from quoted price (unadjusted) in active markets for identical assets or liabilities.

(iii) Level 2 fair value

Level 2 fair value is estimated using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (I e. as prices) or indirectly (I e. derived from prices).

(iv) Level 3 fair value

Level 3 fair value for the financial assets and liabilities are estimated using unobservable inputs.

## 37. CAPITAL MANAGEMENT

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital using a gearing ratio. The Group's policy is to maintain a prudent level of gearing ratio that complies with debt covenants.

The gearing ratio at end of the reporting period are as follows:

	2014 RM'000	2013 RM'000
Loans and borrowings	250,971	250,053
Trade and other payables	47,156	57,288
Less: Deposits, bank and cash balances	(6,753)	(4,170)
Net debt	291,374	303,171
Total equity	95,147	92,353
Gearing ratio	75%	77%

There were no changes in the Group's approach to capital management during the year.

# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 38. SIGNIFICANT EVENT

On 20 January 2014, Farm's Best Berhad ('FBB') had entered into a Heads of Agreement ('HoA') with Zhu Zong Ying and Zheng Wendi ('Target Shareholder') as well as SHH (Malaysia) Sdn. Bhd. ('SHH Malaysia') for their participation in the corporate exercise of FBB which, inter-alia shall encompass the following:

- (i) for the Target Shareholders to set up special purpose vehicle to facilitate the Proposed Acquisition. Lerfood International Berhad ('Lerfood') has been incorporated on 5 May 2014 for this purpose;
- (ii) for FBB to conduct and implement the Proposals as further elaborated below; and
- (iii) for the Target Shareholders, SHH Malaysia and Lerfood to participate in the Proposals to be undertaken by FBB and eventually to apply for the listing of an quotation for the entire issued and fully paid up share capital of Lerfood and Lerfood Warrants on the Main Market of Bursa Securities Malaysia Berhad, assuming the listing status of FBB.

Pursuant thereto, the Proposals comprise the following:

### (a) Proposed Par Value Reduction

FBB proposes to reduce its existing issued and paid-up share capital comprising ordinary shares of RM1.00 each in FBB credited as fully paid-up via the cancellation of RM0.50 from the par value of each existing ordinary share of RM1.00 in FBB pursuant to Section 64 of the Companies Act, 1965 ('Proposed Par Value Reduction').

### (b) Proposed Acquisition

On 12 June 2014, Zhu Zong Ying, Zheng Wendi, Xu Maolei and HH Food Holding Limited (Collectively the 'Vendors'), FBB and Lerfood had entered into a conditional sale and purchase agreement ('SPA') wherein Lerfood shall acquire the entire equity interest in SHH Malaysia from the Vendors for a total purchase consideration of RM380,000,000 to be satisfied entirely via the allotment and issuance of 760,000,000 new ordinary shares of RM0.50 each in Lerfood to the Vendors at an issue price of RM0.50 each (Proposed Acquisition').

On 11 December 2014, the Vendors, FBB and Lerfood agreed to extend the conditional period under the SPA to 12 months from the date of the SPA, until 11 June 2015.

### (c) Proposed Securities Exchange

FBB proposes to undertake scheme of arrangement under Section 176 of the Companies Act, 1965 that the entire issued and paid-up share capital of FBB after the exercise of existing warrants and after the Proposed Par Value Reduction be exchanged for new Lerfood Shares and Warrants (Proposed Securities Exchange').

### (d) Proposed Offer for Sale

The Vendors, namely Zhu Zongying, Zheng Wendi and Xu Maolei will undertake an offer for sale of up to 185,000,000 Lerfood Shares ('Offer Shares') to be held by them upon the completion of the Proposed Acquisition, to an existing substantial shareholder of FBB and the remaining to identified investors at an offer price of RM0.50 per Lerfood Share ('Proposed Offer for Sale').

### (e) Proposed Special Issue

Lerfood proposes to undertake an issuance of up to 130,000,000 new Lerfood Shares to identified investors at an issue price of RM0.50 per Lerfood Share ('Issue Shares') ('Proposed Special Issue').





# NOTES TO THE FINANCIAL STATEMENTS

(CONT'D)

## 40. SUPPLEMENTARY INFORMATION ON THE DISCLOSURE OF REALISED AND UNREALISED PROFITS OR LOSSES

The following analysis of realised and unrealised accumulated losses of the Group and of the Company as at 31 December 2014 is presented in accordance with the directive issued by Bursa Malaysia Securities Berhad and prepared in accordance with the Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants

	Group		Company	
	2014 RM'000	2013 RM'000	2014 RM'000	2013 RM'000
Total accumulated losses of the Company and its subsidiaries:.				
- Realised	56,379	62,689	-	-
- Unrealised	9,766	7,846	46,440	46,696
	66,145	70,535	46,440	46,696
Total share of accumulated losses of associates				
- Realised	-	5,401	-	-
	66,145	75,936	-	-
Less: Consolidation adjustments	(34,093)	(41,654)	-	-
Total accumulated losses	32,052	34,282	46,440	46,696

The disclosure of realised and unrealised profit or losses above is solely for complying with the disclosure requirements stipulated in the directive of Bursa Malaysia Securities Berhad and should not be applied for any other purposes.

# STATISTICS ON SHAREHOLDINGS

AS AT 30 APRIL 2015

AUTHORISED SHARE CAPITAL	: RM 500,000,000
ISSUED AND FULLY PAID UP CAPITAL	: RM 61,083,263
CLASS OF SHARES	: ORDINARY SHARES OF RM 1.00 EACH
VOTING RIGHTS	: ONE VOTE PER ORDINARY SHARE

## ANALYSIS BY SIZE OF SHAREHOLDINGS

Size of Shareholdings	No. of Shareholders	%	No. of Shares	%
Less than 100	117	5.61	1,601	0.00
100 to 1,000	470	22.55	319,741	0.52
1,001 to 10,000	1,028	49.33	4,900,126	8.02
10,001 to 100,000	411	19.72	13,368,193	21.89
100,001 to less than 5% of issued shares	56	2.69	15,490,702	25.36
5% of issued shares and above	2	0.10	27,002,900	44.21
<b>Total</b>	<b>2,084</b>	<b>100.00</b>	<b>61,083,263</b>	<b>100.00</b>

## THIRTY (30) LARGEST SHAREHOLDERS

Name of Shareholders	No. of Ordinary Shares held	Percentage of issued capital (%)
1 UOBM Nominees (Tempatan) Sdn Bhd Pledged Securities Account for F.C.H. Holdings Sdn Bhd	21,000,000	34.38
2 DB (Malaysia) Nominee (Asing) Sdn Bhd Exempt An for Deutsche Bank AG London (PB Priam)	6,002,900	9.83
3 Teh Sen Siew	2,317,800	3.79
4 Public Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Jeremy Chia Pei Chai	837,000	1.37
5 Gan Wil Lai	641,300	1.05
6 Inter-Pacific Equity Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Lim Ooi Tai	557,000	0.91
7 M&A Nominee (Tempatan) Sdn Bhd Pledged Securities Account for Lau Joo Liang (M&A)	547,000	0.90
8 Cimsec Nominees (Tempatan) Sdn Bhd CIMB for Gan Chu Cheng (PB)	531,000	0.87
9 Chong Mei	500,000	0.82
10 Onn Kok Puay (Weng Guopei)	483,700	0.79
11 Tee Kiam Heng	410,000	0.67
12 Leong Sai Mun	400,000	0.65

# STATISTICS ON SHAREHOLDINGS

AS AT 30 APRIL 2015 (CONT'D)

Name of Shareholders	No. of Ordinary Shares held	Percentage of issued capital (%)
13 Chiang Siew Eng @ Le Yu Ak Ee	380,000	0.62
14 Lew Brothers Poultry Farm Sdn Bhd	380,000	0.62
15 Low Ah Lin	350,000	0.57
16 Mercsec Nominees (Tempatan) Sdn Bhd F.C.H Holdings Sdn Bhd	348,705	0.57
17 Gan Kar Ong	325,000	0.53
18 Public Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Tan Chia Hong@ Gan Chia Hong (E-TMR)	300,000	0.49
19 Lim Pang Hoo	291,300	0.48
20 Kenanga Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Gan Sem Yam	277,600	0.45
21 Tay Chee Kian	267,000	0.44
22 Hong Foh Nyok	250,000	0.41
23 Toh Cheng Hai	249,000	0.41
24 HLB Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Khoo Yoke Kee	243,400	0.40
25 Tan Yong Chiow	230,000	0.38
26 Teo Geok Kiam	217,600	0.36
27 Maybank Nominees (Tempatan) Sdn Bhd Chong Yoon Loong	193,400	0.32
28 Malacca Equity Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Lee Ban Lye	181,100	0.30
29 Goh Ah Kow @ Goh Bak Cheng	178,000	0.29
30 Public Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Lim Lian Hock (E-SPI)	155,700	0.25
<b>TOTAL</b>	<b>39,045,505</b>	<b>63.92</b>

# STATISTICS ON SHAREHOLDINGS

AS AT 30 APRIL 2015 (CONT'D)

## DIRECTORS' SHAREHOLDINGS AS PER THE REGISTER OF DIRECTORS' SHAREHOLDINGS

Name	Direct	SHAREHOLDINGS		%
		%	Indirect	
Datuk Hj. Zainal Bin Hj. Shamsudin	-	-	-	-
Dato' Fong Kok Yong	-	-	21,463,805*	35.14
Datuk Fong Kiah Yeow	108,000	0.18	21,463,805*	35.14
Fong Ngan Teng	-	-	21,463,805*	35.14
Fong Choon Kai	-	-	21,463,805*	35.14
Datuk Ng Peng Hay @ Ng Peng Hong	-	-	-	-
Haji Baharom Bin Abd Wahab	4,500	0.01	-	-
Mohd Khasan Bin Ahmad	-	-	-	-

\* Deemed interest by virtue of his interest in F.C.H. Holdings Sdn Bhd.

## SUBSTANTIAL SHAREHOLDERS AS PER THE REGISTER OF SUBSTANTIAL SHAREHOLDERS

Name	Direct	SHAREHOLDINGS		%
		%	Indirect	
UOB Nominees (Tempatan) Sdn Bhd Pledged Securities Account for F.C.H Holdings Sdn Bhd	21,000,000*	34.38	-	-
DB (Malaysia) Nominee (Asing) Sdn Bhd Exempt An for Deutsche Bank AG London (PB Priam)	6,002,900	9.83	-	-

\* Deemed interest by virtue of his interest in F.C.H. Holdings Sdn Bhd.

# STATISTICS ON SHAREHOLDINGS-WARRANT

AS AT 30 APRIL 2015

TOTAL NUMBER OF WARRANTS ISSUED : 27,765,052  
 OUTSTANDING WARRANT : 27,765,052  
 EXERCISE PRICE OF WARRANTS : Warrants issued pursuant to bonus issue and private placement (RM1.00)

## ANALYSIS BY SIZE OF SHAREHOLDINGS

Size of Shareholdings	No. of Shareholders	%	No. of Shares	%
Less than 100	245	13.36	5,719	0.02
100 to 1,000	919	50.11	415,063	1.49
1,001 to 10,000	375	20.45	1,412,427	5.09
10,001 to 100,000	229	12.49	8,516,363	30.67
100,001 to less than 5% of issued shares	65	3.54	15,765,480	56.78
5% of issued shares and above	1	0.05	1,650,000	5.94
<b>Total</b>	<b>1,834</b>	<b>100.00</b>	<b>27,765,052</b>	<b>100.00</b>

## THIRTY (30) LARGEST SHAREHOLDERS

Name of Shareholders	No. of Ordinary Shares held	Percentage of issued capital (%)
1 Tee Kiam Heng	1,650,000	5.94
2 RHB Capital Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Tie Ming Chung (CEB)	1,241,000	4.47
3 UOB Kay Hian Nominees (Tempatan) Sdn Bhd Exempt An for UOB Kay Hian Pte Ltd (A/C Clients)	1,075,900	3.88
4 Maybank Nominees (Tempatan) Sdn Bhd Fua Kia Pha	748,800	2.70
5 Kenanga Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Nordin Bin Mohamad	700,000	2.52
6 Teh Sen Siew	543,000	1.96
7 Kenanga Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Young Ah Nyen (028)	445,300	1.60
8 Ng Chim Chi	427,340	1.54
9 Maybank Nominees (Tempatan) Sdn Bhd Kong Cheak Ling	341,000	1.23
10 AmBank (M) Berhad Pledged Securities Account for Wong Ah Yong (SMART)	300,000	1.08
11 Cimsec Nominees (Tempatan) Sdn Bhd CIMB Bank for Wong Ah Yong (MY1278)	300,000	1.08

# STATISTICS ON SHAREHOLDINGS-WARRANT

AS AT 30 APRIL 2015 (CONT'D)

Name of Shareholders	No. of Ordinary Shares held	Percentage of issued capital (%)
12 Citigroup Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Wong Ah Yong (470281)	300,000	1.08
13 HLB Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Wong Ah Yong	300,000	1.08
14 HLIB Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Wong Ah Yong	300,000	1.08
15 Maybank Nominees (Tempatan) Sdn Bhd Wong Ah Yong	300,000	1.08
16 Tai Chee Meng	300,000	1.08
17 Wong Ah Yong	300,000	1.08
18 Tee See Eng	251,000	0.90
19 Ong Chin Ling	250,000	0.90
20 Tan John Too	245,000	0.88
21 Wong Kee Hui	243,800	0.88
22 Lim Chu Bin	240,300	0.87
23 Wong Mei Kee	230,000	0.83
24 Wong Mei Wen	230,000	0.83
25 Ng Yuet Shem	225,000	0.81
26 Maybank Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Lai Siew Leong	217,300	0.78
27 Maybank Securities Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Lee Oh Tow@ Lee Eng (REM 178-Margin)	209,000	0.75
28 Alliance Group Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Liau Yong Hwa (8048931)	200,000	0.72
29 JF Apex Nominees (Tempatan) Sdn Bhd AISB for Megat Sari Bin Megat Ali (STA 3)	200,000	0.72
30 Khoo Pui Sik	200,000	0.72
<b>TOTAL</b>	<b>12,513,740</b>	<b>45.07</b>



# STATISTICS ON SHAREHOLDINGS-WARRANT

AS AT 30 APRIL 2015 (CONT'D)

## DIRECTORS' SHAREHOLDINGS AS PER THE REGISTER OF DIRECTORS' SHAREHOLDINGS

Name	Direct	SHAREHOLDINGS		%
		%	Indirect	
Datuk Hj. Zainal Bin Hj. Shamsudin	-	-	-	-
Dato' Fong Kok Yong	-	-	69,700.00*	0.25
Datuk Fong Kiah Yeow	21,600.00	0.08	69,700.00*	0.25
Fong Ngan Teng	-	-	69,700.00*	0.25
Fong Choon Kai	-	-	69,700.00*	0.25
Datuk Ng Peng Hay @ Ng Peng Hong	-	-	-	-
Haji Baharom Bin Abd Wahab	900.00	-	-	-
Mohd Khasan Bin Ahmad	-	-	-	-

\* Deemed interest by virtue of his interest in F.C.H. Holdings Sdn Bhd.

## SUBSTANTIAL SHAREHOLDERS AS PER THE REGISTER OF SUBSTANTIAL SHAREHOLDERS

Name	Direct	SHAREHOLDINGS		%
		%	Indirect	
Tee Kiam Heng	1,650,000	5.94	-	-

# LIST OF PROPERTIES OWNED BY THE GROUP

LOCATION & DETAILS	DESCRIPTION	TENURE	NET BOOK VALUE RM	Date of Revaluation/ Date of Acquisition
<b>THE COMPANY AND 100% OWNED SUBSIDIARIES</b>				
Lot No. 799 & 800 GRN 5523 & 5524 Mukim of Sungai Siput District of Alor Gajah, Melaka	Breeder Farm	Freehold	2,488,442	1987
Lot No. 2893 - 2899 Mukim of Sungei Baru Ilir District of Alor Gajah, Melaka	Breeder Farm	Freehold	3,255,523	1993
Lot 142 Mukim of Sungei Baru Ilir District of Alor Gajah, Melaka	Breeder Farm	Freehold	1,593,925	1983
Lot No. 401 & 73 Mukim of Ramuan Cina Besar District of Alor Gajah, Melaka	Breeder Farm	Freehold	1,054,883	1981
Lot 3689, 640, 639, 959, 1854, 3688 & 3687 GM 575, 1379, 1418, 91168, 4926, 53072 & 53077 Mukim of Lenga, District Of Muar Johor	Breeder Farm	Freehold	1,073,845	1996
Lot 458 & 459 GRN 60152 & 60151 Mukim of Tebong District of Tampin Negeri Sembilan	Breeder Farm	Freehold	783,770	1994
Lot 9467 Q.T.(M) No. 182 Tanjong Sembrong Batu Pahat, Johor	Broiler Farm	Freehold	1,522,067	1995
Lot No. 4160 & 4161 GM 2548 and GM 2547 Mukim of Gemencheh District of Tampin Negeri Sembilan	Broiler Farm	Freehold	1,226,855	2011
Lot 4163, GM 1799 Mukim of Gemencheh District of Tampin Negeri Sembilan	Broiler Farm	Freehold	1,246,918	2011

# LIST OF PROPERTIES OWNED BY THE GROUP

(CONT'D)

LOCATION & DETAILS	DESCRIPTION	TENURE	NET BOOK VALUE RM	Date of Revaluation/ Date of Acquisition
MLO 8663 H.S.(D) 2631 Mukim Sembrong, Johor	Broiler Farm	Freehold	472,636	1995
Lot 647 Mukim Tanjong Minyak, Melaka	Vacant Land	Freehold	849,271	1996
P.T. No. 197 H.S.(D) 33179 Kawasan Bandar XXXIX Daerah Melaka Raya, Melaka	3 1/2 Storey Intermediate shoptlot	Leasehold (expiring in 2075)	339,626	2003
No. 65 & 65-1, Jalam KU 12, Taman Krubong Utama, Krubong, Melaka	Double Storey Shoptlot	Leasehold (expiring in 2105)	252,220	2013
Lot 1599, C.T. 6270 Port Dickson, Negeri Sembilan	Broiler Farm	Freehold	1,379,994	1995
GM2404, Lot No. 4967 Mukim Triang Ilir District of Jelebu Negeri Sembilan	Broiler Farm	Freehold	805,773	1995
Taman Mewah Alor Gajah, Melaka	6 Units of 2- bedroom Apartment	Leasehold (Expiring in 2091)	112,857	1995
PTD 64217 H.S.(D) 208128 Mukim Tebrau, Johor	1 1/2 Storey Terrace Factory	Freehold	272,290	1995
P.T.No.20, Plot 6 Mukim Kelemak District of Alor Gajah, Melaka	Industrial Land	Leasehold (Expiring in 2073)	360,294	1994
P.T.No.18 H.S.(M) 1940 Mukim Kelemak District of Alor Gajah, Melaka	Industrial Land	Leasehold (Expiring in 2073)	3,480,401	1994
Lot 3, 4 & 5 Masjid Tanah Ind. Estate Masjid Tanah, Alor Gajah, Melaka	Industrial Land	Leasehold (Expiring in 2095)	8,896,464	1995
Lot No. 7688, HS(M) 1733 Tanjong Sembrong (VII) District of Batu Pahat, Johor	Broiler Farm	Freehold	368,034	1996

# LIST OF PROPERTIES OWNED BY THE GROUP

(CONT'D)

LOCATION & DETAILS	DESCRIPTION	TENURE	NET BOOK VALUE RM	Date of Revaluation/ Date of Acquisition
MLO No. 8497 H.S.(M) 2270 Mukim Tanjong Sembrong VII Batu Pahat, Johor	Broiler Farm	Freehold	523,467	1997
Holding No. 2628, SG574/62 Mukim Sungei Baru Tengah Alor Gajah, Melaka	Industrial Land	Freehold	910,944	1997
H.S. (D) 24419, No PT11641 Mukim Rawang, Daerah Gombak Negeri Selangor	Industrial land	Freehold	628,150	2006
H.S. (D) 24408, No PT11630 Mukim Rawang, Daerah Gombak Negeri Selangor	Industrial land	Freehold	424,169	2005
Block D1-19, Type P2 Genting View Resort Phase 4, Bentong Pahang	1 unit of 3 bedrooms apartment	Freehold	275,137	1998
PTD 2163, H.S.(D) 5124 Mukim Grisek District of Muar, Johor	Layer farm	Freehold	753,677	1997
PTD 2164, H.S.(D) 5125 Mukim Grisek District of Muar, Johor	Layer farm	Freehold	1,267,547	1997
PTD 2165, H.S.(D) 5126 Mukim Grisek District of Muar, Johor	Agricultural land	Freehold	241,862	1997
PTD 2166, H.S.(D) 5127 Mukim Grisek District of Muar, Johor	Agricultural land	Freehold	125,057	1997
PTD 2167, H.S.(D) 5128 Mukim Grisek District of Muar, Johor	Layer farm	Freehold	870,545	1997
PTD 2168, H.S. (D) 5129 Mukim Grisek District of Muar, Johor	Layer farm	Freehold	884,906	1997
PTD 2169, H.S. (D) 5130 Mukim Grisek District of Muar, Johor	Layer farm	Freehold	501,842	1997

# LIST OF PROPERTIES OWNED BY THE GROUP

(CONT'D)

LOCATION & DETAILS	DESCRIPTION	TENURE	NET BOOK VALUE RM	Date of Revaluation/ Date of Acquisition
PTD 2170, H.S. (D) 5131 Mukim Grisek District of Muar, Johor	Layer farm	Freehold	588,747	1997
PTD 2171, H.S. (D) 5132 Mukim Grisek District of Muar, Johor	Layer farm	Freehold	367,952	1997
PTD 6321 Grant 4778 Mukim Grisek District of Muar, Johor	Layer farm	Freehold	320,585	1997
H.S. (D) 302891, Lot No. PTD15511, Mukim of Sedenak, District of Johor Bahru State of Johor Darul Ta'zim	Broiler Farm	Leasehold (Expiring in 2030)	6,088	2000
H.S. (D) 44849, Lot No. PTD16818 Mukim of Bukit Batu, District of Kulajjaya State of Johor Darul Ta'zim	Broiler Farm	Leasehold (Expiring in 2036)	744,844	2008
H.S.(M) 1184, 1243, & 1244 Lot Nos. MLO 1367, 7119 & 7120 Kuala Kabong 1, Mukim of Bukit Baru District of Kulajjaya, Johor	Broiler farm	Leasehold (Expiring in 2084)	514,975	2009
No. H.S. (D) 2549, No. PT 1512 Mukim Kelemak District of Alor Gajah, Melaka	Double storey shophouse	Leasehold (Expiring in 2091)	148,878	2006
Lot 345 & 346 GRN 76358 & 76359 Mukim of Keru District of Tampin Negeri Sembilan	Broiler Farm	Freehold	1,679,160	2012
Lot 423, GRN 20691 Mukim of Jelai District of Jempol Negeri Sembilan	Broiler Farm	Freehold	2,509,200	2012
Lot 4071 & 2619 GM 415 & 51 Mukim of Jementah District of Segamat Johor	Broiler Farm	Freehold	1,494,755	2012

# LIST OF PROPERTIES OWNED BY THE GROUP

(CONT'D)

LOCATION & DETAILS	DESCRIPTION	TENURE	NET BOOK VALUE RM	Date of Revaluation/ Date of Acquisition
Lot 1075/5 H.S. (M) 4096 Mukim of Bukit Serampang District of Ledang Johor	Broiler Farm	Freehold	1,378,955	2012
Plot No. 170 & 171 H.S. (M) 586 & 500 Mukim of Labis District of Labis Johor	Broiler Farm	Freehold	2,146,500	2012
Lot 3733 & 3734 GM2481 & 2482 Mukim of Labis District of Labis Johor	Broiler Farm	Freehold	2,182,500	2012
Lot 3200 & 3201 GRN 163132 & GRN 163133 Mukim Titian Bintangor District of Rembau Negeri Sembilan	Broiler Farm	Freehold	1,467,082	2012
Lot 967 & 968 GRN 29154 & GRN 29155 Mukim of Semerbok District of Rembau Negeri Sembilan	Broiler Farm	Freehold	1,517,356	2012
Lot 5541, GRN 19254 Mukim of Port Dickson District of Port Dickson Negeri Sembilan	Broiler Farm	Freehold	1,822,240	2012
Lot 4671 & 4672 GRN 71818 & 71819 Mukim of Gemencheh District of Tampin Negeri Sembilan	Broiler Farm	Freehold	1,902,798	2012
Lot 1105 & 1106 GM3228 & 3229 Mukim of Gemencheh District of Tampin Negeri Sembilan	Broiler Farm	Freehold	2,142,404	2012

# LIST OF PROPERTIES OWNED BY THE GROUP

(CONT'D)

LOCATION & DETAILS	DESCRIPTION	TENURE	NET BOOK VALUE RM	Date of Revaluation/ Date of Acquisition
MLO 5436, MLO 5437 Lot 1639 & Lot 3523 H.S. (D) 2447, H.S. (D) 2448 GM1333 & GM 364 Mukim of Lenga District of Muar Johor	Broiler Farm	Freehold	2,011,482	2012
Lot 663/5 & 664/5 H.S. (M) 4271 & H.S. (M) 4834 Mukim of Bukit Serampang District of Ledang Johor	Broiler Farm	Freehold	1,831,408	2012
PT 371 & Lot 2210 H.S. (D) 3512 & GRN 46887 Mukim of Tabong Naning District of Alor Gajah Melaka	Broiler Farm	Freehold	3,089,180	2012
Lot No. 3608, Mukim of Gemencheh, District of Tampin, Negeri Sembilan	Broiler Farm	Freehold	1,716,667	2014
Lot No. 1684, Mukim of Gemas, District of Tampin, Negeri Sembilan	Broiler Farm	Freehold	1,966,668	2014
<b>JOINT VENTURE SUBSIDIARIES</b>				
Lot 1310, GN47071 Minyak Beku 6 Batu Pahat, Johor	Poultry processing plant & coldrooms / office block	Freehold	2,434,774	1991
H.S.(M) 1745, MLO 8674 Tanjung Sembrong 14 Batu Pahat, Johor	Broiler farm	Freehold	165,794	1995
Lot 3233, EMR 5066 Minyak Beku 6 Batu Pahat, Johor	Broiler farm	Freehold	601,939	1997
Lot 1730, CT 2851 Bandar Penggaram District of Batu Pahat, Johor	Double storey terrace shophouse	Freehold	262,678	1998





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